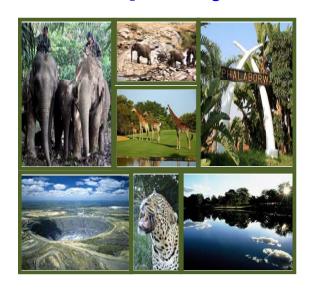
# **Ba-Phalaborwa Municipality**





"Home of Marula and Wildlife Tourism"

Tabled Annual Budget 2011/12 MTREF 28 February 2011

# **Vision**

"Best tourist destination in Limpopo by 2020"



# **Mission**

- ❖ To ensure financial viability, sound administration and accountable governance for investor attractiveness
- To render all stakeholders with quality and affordable infrastructure and services for enhancing a safe and better life for all
- ❖ To manage the environment for future sustainable economic growth
- To build the mining industry for economic growth
- ❖ To position Ba-Phalaborwa as a tourism destination of choice







# **Values**

- Efficiency and accountability
- Innovation and creativity
- Professionalism & hospitality
- Transparency and fairness
  - Continuous learning
- Conservation conscious

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# PART 3: ANNEXURES

Annexure A: Tariff Schedule

Annexure B: Budget Related Policies

Annexure in IDP: Draft Service Delivery Budget Implementation Plan (Section E)

#### ABBREVIATIONS/ACCRONYMS

CPIX Consumer Price Index

DoRA Division of Revenue Act

DPLG Department of Provincial and Local Government

DLGH Department of Local Government and Housing

EXCO Executive Committee

GRAP Generally Recognised Accounting Practice

IDP Integrated Development Plan

MFMA Municipal Finance Management Act

MIG Municipal Infrastructure Grant

MPRA Municipal Property Rates Act

MTREF Medium Term Revenue and Expenditure Framework

NERSA National Electricity Regulation of South Africa

NT National Treasury

PMS Performance Management System

PPP Public-Private Partnerships

SALGA South African Local Government Association

SDBIP Service Delivery Budget and Implementation Plan



ANNUAL BUDGET

#### 1. MAYOR'S REPORT

Honourable Speaker, members of the Executive Committee, and the August House, Good Afternoon,

We are gathered here, after a very good weekend, a successful hosting of the Limpopo Annual Marula Festival. An Annual Festival which we are a permanent host, a festival which every year since its inception brings an economic injection to our SMME'S, a Festival which plays a very critical role on bringing people from all length and breadth of the SADC region into Ba-Phalaborwa, an activity which contributes to the efforts of Ba-Phalaborwa in realizing our own vision "Best Tourist Destination in Limpopo by 2020".

Honourable Speaker, our efforts in creating tourist attraction centres in the municipal area, can also play a role in realizing our vision, if the Legislative arm understand and support these initiatives, which I doubt if we have such an understanding or support yet.

All these we should be doing in order to grow and or support the Tourism Industry, in order for the industry to play an active and serious role in the economy of Ba-Phalaborwa, thus creating jobs and sustainability.

Government has put emphasis on the acceleration of service delivery, the Draft IDP and Budget we are tabling today, should ensure prioritization and a sense of urgency on community service needs. Our Draft IDP and Budget should assist Council to reduce service backlogs in our community and improve access to services for the poor. All our service delivery activities and infrastructure development should create job opportunities to our people.

Our commitment to accelerated service delivery is detailed in our Turn around Strategy which is part of the reviewal of IDP. In terms of the Turn- around Strategy, about five (5) key service delivery areas are identified:

- Enhancement of unqualified institutional management
- Increasing of revenue collection
- Poverty alleviation through LED
- Improving environmental sustainability
- Provision of infrastructure and services

#### PROGRESS WITH IMPLEMENTATION OF 2010/11 APPROVED AND FUNDED PROJECTS

Honurable Speaker

Allow me to report back on the progress made to implement projects as adopted in 2010 -2015 IDP and 2010/11 approved Budget.

# **Electricity**

Eskom electrification of 1137 units in Humulani area

Ba-Phalaborwa Municipality Grant funding\_ INEG project just started and anticipated completion time is June 2011.

Internal funding projects\_ Refurbishment of substations in Phalaborwa town, Upgrading of single phase to three phases, projects has just resumed.

# Water projects

All water related projects are implemented by the district municipality\_ Mopani.

The 2011 budget Lekgotla resolution

- The district mayor has highlighted that all unfinished projects with regards to water must be communicated to the district for completion.
- All boreholes must be functional
- Namakgale sewer plant will be completed
- Phalaborwa sewer plant will be funded in the district budget

NB: It must be noted that the matter of Murchison and Mopani is not yet finalized and the Ba-Phalaborwa continues on paying the water bill sent by the mine on behalf of the Gravelotte residents.

## NDPG funded projects

- Cultural village
- Flea market and rest station
- Intermodal bus and taxi ranks in Lulekani and Namakgale
- · Hawkers facility in Maphuta Malatji
- Freedom and memorial prencit in Namakgale
- Selwane Thusong service centre

All the above projects have been completed and ready to be operational.

The majority of the NDPG projects were implemented through multi-year and as such the municipality has incurred costs that were not expected as the NDP unit has not yet transfer funds to the municipality.

During the year under budget, no project implemented due to non- registered projects with the NDP unit. The allocation for 2010/11 financial was not recognized correctly due to indirect funding that was included in the main budget and was only corrected during the adjustment budget in January 2011.

#### MIG Funded projects

- Phalaborwa taxi rank & rehabilitation and tarring projects just started
- Lulekani far east street tarring phase 3- Not yet resumed
- Tshelang- Kgape, Maphuta street paving Phase 4- consultants has been appointed
- Namakgale/ Nyakeleng street paving- Phase 3\_ Project completed
- Humulani Matiko-xikaya street paving- specifications just drafted\
- Kurhula street paving\_ Consultant has been appointed
- Phalaborwa taxi rank overhead walkway\_ specifications drafted
- Gravelotte street paving phase 2- project completed
- Makhushane street paving\_ Project on construction
- Selwane street paving\_ specifications drafted
- Majeje subsoil drainage\_ preliminary design completed
- · Thepe trust bridge\_ Consultant appointed

#### Projects with partners

#### Foskor LTD

The Foskor company has shown their social responsibility by committing an amount of R26million to assist the municipality in a multi-year basis on projects such as rehabilitation of streets in Phalaborwa, brick making project and rehabilitation of landfill to mention just but a few examples.

#### **DBSA**

The development bank also has increased the partnership by funding the development of charter that will assist the entire municipality on issues of developmental growth point. The bank is also partnering the municipality in development of Extension 7 in Phalaborwa town.

#### **PMC**

- Upgrade of Latana substation (electricity) Phalaborwa Ext 1
- Waterbok Agric in Selwane village multi-year
- Oil extraction in Makhushane village- Construction of depot has started.

Honourable Speaker and Councillors, a budget and IDP are political documents, or statements. We need to robustly engage on the draft so that by the time we approve the document, we have credible IDP & Budget, a budget that is realistic and stand to address the

needs of our people. It must be noted that the decision of the municipality of paving our streets instead of tarring is gearing a positive impact in terms of job opportunities.

#### 2011/12 MEDIUM- TERM SERVICE DELIVERY OBJECTIVES WITH MEDIUM FINANCIAL IMPLICATIONS

The august seating

Our commitment to improve access to services to the poor and to ease the impact of the economic recession to our communities is to protect the poor of the poorest during these trying times. In terms of the treasury circular, the next budget 2011/12 emphasis on ensuring that we make services accessible and affordable by making sure that we don't compromise sustainability of the municipality.

#### **EPWP**

The municipality has been complemented by an allocation of R536 000 on the basis that municipality continue to create jobs into our community.

#### Indigent support initiatives

As council, we still encouraging members of our community to come and register as indigents if indeed they fall within the category stipulated by our policy of less than R1200 per month. The benefits of qualifying as an indigent are as follows:

- Free 6kl of water monthly
- Free 50kw of electricity monthly\_ token are collected at Eskom and paid by the municipality

- Free refuse removal monthly
- Free sanitation services monthly.

Honourable Speaker, It must be noted that indigent is reviewed annually to check progress on whether households has not improved their incomes. Road shows for indigent registration will be conducted before the financial year begin (2011/12)

#### **Tariffs**

The 2011/12 tariffs has been reviewed and assessment has been conducted to asses affordability level of our community. However, Nersa is governing the electricity tariff increases. The annexure of tariff book is attached on the budget document to highlight the categories of increases.

All other surcharge has been increase in terms of inflation targets except electricity.

It must be noted that consumers have been relieved by at least 18% on the first tariff band on water and second band by 10% and thereafter 6% is levied on addition to the previous rate on water.

Property rates has not been increased, but council is taking away the discount used to relief our consumers.

Another concern addressed in respect of flats where the plea has been made to the municipality on water tariffs, new tariff band has been drafted to cater flat occupants.

Our communities are reminded to pay services offered by Council in order to sustain services rendered.

#### Ladies and Gentlemen

Through internal sources of revenue, we have set aside a budget of R16, 071 million for own/ internal funded capital projects.

#### **INTERNAL FUNDING PROJECTS**

The project listed below are funded from internal sources of revenue

- FMS R8M
- Cemetery establishment & Construction (Lulekani) R2M
- Cemetery fencing (Namakgale) R1.5 M
- Mobile Water Tanker R500 000.00
- Honey Sucker Tanker R500 000.00
- Electricity switch gears (Phalaborwa) R3M
- Street light maintenance Truck (cherry picker) R500 000
- Street rehabilitation Phalaborwa R2m

Honourable Speaker, it must be noted that most of our projects are multi-year for planning purpose.

#### **INEG**

- Garden view and Kanana R5m
- NDPG Projects

No project has been approved by the NDP unit so far, allocation is R10million.

- Beautification of Lulekani R5m
- Beautification of Namakgale R5m

NB: It must also be noted that the proposed projects are on registration process.

# MIG

•	Namakgale Street paving _ Phase 4 (Multi-yr from 10/11)	R4,800,000
•	Thepe Trust Bridge_ (Multi-year from 10/11 to 2012)	R2,250,000
•	Majeje Subsoil drainage system_(Multi-yr from 10/11)	R2,500,000
•	Matiko-Xikaya street paving_ Phase 1	R 300,000
•	Kurhula street paving_ Phase 1	R1,400,000
•	Selwane streets paving _ Phase 1	R1,700,000
•	PHB Upgrading of Taxi Rank facilities _ (Multi-yr) _Unregistered	R 121,597
•	PHB taxi Rank Overhead walkway bridge_ (Multi-yr)_ Unregistered	R 200,000
•	Lulekani Hlekani street, Kerbing at Amazon_ Phase 4 _Unregistered	R4,500,000
•	Ba-Phalaborwa High mast light and energy savings _ Unregistered	R3,000,000

The allocation of MIG is R17, 129million in terms of Dora 2010.

It must be noted that all MIG projects are implemented in terms EPWP guidelines.

The detailed list of projects is attached on the draft IDP for 2011-2016.

#### **BUDGET SUMMARY**

The budget funding the IDP programmes can be summarized as follows:

# Operational revenue

- Property rates estimated at R36,200 million
- Electricity revenue estimated at R74,266 million
- Water revenue estimated at R78,320 million
- Transfer recognized operational revenue estimated at R58,292 million
- Other own revenue estimated at R37,218 million

Operational revenue is estimated at R284, 296 million and this excludes capital transfers and own contributions to capital assets

Communities are reminded to pay for services in order to sustain the municipal services, thus shall never been realized and thus the projects mentioned above will not be implemented if the projects revenue are not paid;

Our expenditure

- Employee remunerations costs R83,717 million excluding social contributions
- Remunerations of Councillors R11,858 million
- Depreciation costs on assets R1,010 million
- Finance charges R945 thousands
- Bulk purchases on water and electricity R94,829 million\
- Other materials costs R81,737 million

The total operational expenditure estimated at R284, 296 million and exclusion of capital expenditures.

# Capital programmes

- Capital transfers recognized on grants R32,129 million
- Internal generated funds on surplus revenue R16,071 million
- The total capital programmes for the 2011/2012 estimated at R48,200 million

The detailed capital expenditure as funded above has been alluded.

# ANNUAL BUDGET RESOLUTIONS

The Council of Ba-Phalaborwa Local Municipality in its ordinary seating on 28 February at 16h00 in the Municipal Council Chambers in Phalaborwa resolved as follows with regard to Tabled Annual Budget for 2011/12 Medium-Term Revenue and Expenditure Framework:

# Adopted Annual Budget for 2010/11 MTREF

Council resolved that the annual budget and MTREF and its supporting tables of the Ba-Phalaborwa municipality for the financial year 2011/12; be approved as set out in the following tables:

Table A1	Budget Summary	Page
Table A2	Revenue and expenditure by standard classification	Page
Table A3	Budgeted financial performance	Page
Table A4	Budgeted financial performance	Page
Table A5	Budgeted capital expenditure	Page
Table A6	Financial position	Page
Table A7	Budget cash flows	Page
Table A8	Cash backed reserves, accumulated surplus reconciliation	Page

Table A9	Asset Management,	Page
Table A10	Basic service delivery measures	Page

# 1.1. Annual Budget Supporting Tables for 2010/11 MTREF

That the annual budget of Ba-Phalaborwa municipality for the financial year 2011/12; and indicative figures for the two projected outer years 2012/13 and 2013/14 are approved as set-out in the following supporting tables:

Table SA1	Supporting details to budgeted financial performance
Table SA2	Consolidated Matrix Financial performance
Table SA3	Budgeted financial position
Table SA4	Reconciliation of IDP strategic objectives and budget(Revenue)
Table SA5	Reconciliation of IDP strategic objectives and budget(Operational Expenditure)
Table SA6	Reconciliation of IDP strategic objectives and budget(Capital Expenditure)
Table SA7	Measurable performance objective
Table SA8	Performance indicators and benchmark
Table SA9	Social, economic and demographic statistics and assumptions
Table SA10	Funding Measurements
Table SA11	Property rates summary,
Table SA12&13	Property rates category

Table SA14	Household bills
Table SA15	Investment particulars
Table SA16	Investment particulars by maturity
Table SA17	Borrowing, Council should note
Table SA18	Transfer and grant receipt
Table SA19	Expenditure on transfer and grant programme
Table SA20	Reconciliation of transfer, grant receipt and unspent funds
Table SA21	Transfer and grants made by the municipality
Table SA22	Summary councillor and staff benefits
Table SA23	Salaries, allowances & benefits
Table SA24	Summary of personnel numbers
Table SA25	Budgeted monthly revenue and expenditure (Standard Item)
Table SA26	Budgeted monthly revenue and expenditure (Municipal vote)
Table SA27	Budgeted monthly revenue and expenditure (Standard classification)
Table SA28	Budgeted monthly capital expenditure(Municipal vote)
Table SA29	Budgeted monthly capital expenditure(Standard classification)
Table SA30	Budgeted monthly cash flow
Table SA33	Contract having future budgetary implications
Table SA34	Capital expenditure by asset classification
Table SA35	Future financial implications of the capital budget

Table SA36 Detailed capital budget

Table SA37 Detailed capital projects delayed from previous financial

# a) Property Rates and other municipal tax

Council resolves that property rates and other municipal tax as reflected on Tariff Schedule (Annexure A) are imposed for the budget year 2011/12

#### b) Tariffs and charges

Council resolves that tariffs and charges reflected on Tariff Schedule (Annexure A) are approved for 2011/12 budget year.

# c) Integrated Development Plan

Council resolves that the Integrated Development Plan tabled with this budget be adopted

# d) Credit Control, Debt Collection

Council resolves that the reviewed credit control, debt collection and Consumer Care Policies be approved for 2011/12 financial year

# e) Indigent Policies

Council resolves that the reviewed Indigent Household Consumers Subsidy Policy be approved for 2011/12 financial year.

# f) Indigent Support

- 1.1.1. Council resolves to support indigents households approved as per indigent household consumer policy
- 1.1.2. Council further resolves that, in the event that the total subsidy in respect of approved indigents exceeds the budgeted amount, the excess amount be re-allocated from the current provision for bad debts to the relevant indigent subsidies, in view of the fact that the current bad debt is adequately provided for and the resolution related to the approval of the Indigent Policy will remain intact.
- 1.1.3. Council resolves that for the 2011/12 financial year the indigents are subsidized as set out in Household Consumer and Subsidy Policy and that the subsidy will consist of the following:
  - ❖ 6 kl of water per indigent household per month, where metered, alternatively the flat rate levied
  - ❖ 50 kw of electricity per indigent household per month, where metered, alternatively the flat rate levied
  - 100% Free refuse removal from residential stands in accordance with the Tariff Schedule
  - 100% Free sewer services to residential stands in accordance with the municipality's Tariff Schedule
  - Payment of Rates and Taxes on a residential property in accordance with the municipality's Property Rates and Tariff Policies
  - Payment of rental on council-occupied residential property in accordance with the municipality's Tariff Policy

# g) Budget related policies

Council resolves that the following 2011/12 budget related policies be approved:

- Reviewed Property Rates Policy
- Reviewed Tariff Policy
- ❖ Reviewed Credit Control Policy
- Reviewed Debt Collection Policy
- Reviewed Indigent Household Consumer Subsidy policy
- Reviewed budget policy
- Revised virement policy
- h) Service Delivery and Budget Implementation Plan (SDBIP)

Council note that the draft SDBIP will be approved by the Mayor shortly after the budget is approved in April 2011.

Honourable Speaker, this seating takes place, just (9) nine days after the Cricket World Cup 2011 resumed in India, Sri Lanka and Bangladesh and our Boys (the Proteas) are participating. Let us give similar support to the Proteas, as we did to Bafana Bafana in 2010 World Cup.

# I thank you

CIIr. GD. MUDUNUNGU

MAYOR OF BA-PHALABORWA LOCAL MUNICIPALITY

# **CLLR MD MAAKE**

SPEAKER OF BA-PHALABORWA LOCAL MUNICIPALITY COUNCIL

# 2. EXECUTIVE SUMMARY

# 1. INTRODUCTION

Given the 2011 local government elections is an important occasions\_ when we as a country, reaffirm our commitment to democratic and accountable government by choosing representative of the people who will guide the work of local government for the next five (5) years.

During this transition, all role- players need to work together to ensure municipality continue to perform their functions efficiently and effectively.

It is particularly important to ensure that preparation of IDP and Budget continue smoothly by ensuring we need to input on the budget document to safeguards the financial sustainability of the municipality.

There has been a significant decline on our municipality's Medium- Term Revenue and Expenditure Framework budget compared to the previous year budget projection outlook. The decline attributed by poor revenue collection due to known factors such as boycotts by Ratepayers Association and other organization disputing billing. During the first six (6) months of the financial year, the collection depicted under-collection of R47 million versus billing on the anticipated original budget and as such the municipality has to revise the projected budget downwards from R339 million to R302 million.

The budget takes into effect issues of backlog electrification, cemetery establishment and fencing, honey sucker, rehabilitation of streets, street paving and cherry picker-truck. The service delivery gaps analysis comes at time when revenue sources are under severe pressure in the country from Global economic meltdown conditions. The CPI targets growth gradual is recovering on the budget year as follows, 4.8 per cent, 5.3 per cent and 5.5 percent for 2011/12, 2012/13 and 2013/14. The economy of our country is recovering on a very slow pace. The GDP inflation targets estimated at 5.5 per cent, 5.4 per cent and 5.8 per cent in the year 2011/12, 2013 and 2013/14 respectively.

The municipality's tariff for the financial year 2011/12 has taken into account all costs associated to delivery of such services, treasury guidelines in terms of MFMA section 42, Circular 54 and Nersa guidelines

- o Rates- 0% increase but no rebate applicable
- Electricity (revised to inclining blocks)
- Water (Revised to cater inputs gathered during the year)
- Sanitation 6% increase
- Refuse 6% increase
- Other chargeable services at 6%

It must be noted that basic charge in respect of electricity will be R84, 80 instead R112 previously charged.

The revenue tariff increase is prompted by increase in operational expenditures in 2010/11 financial year in an attempt to service backlog repairs and maintenance of infrastructure in our areas that is of serious concern or in bad state.

The expenditure estimates for 2011/12 financial year increases as follows:

- o Capital expenditure 15%
- Remunerations and social contributions -33%
- o Bulk purchases 29%
- o General expenses 13%
- o Vehicle expenses 2%
- o Indigent support 1%

o Repairs and maintenance – 8%

The total revenue decrease from R339 million to R333 million, the two outer years revenue estimated at R389 million and R423 million in 2012/13 and 2013/14 respectively.

The budget funds main strategic focus in terms of the draft IDP 2011/12 and National priorities. Although the municipality struggle to collect revenue at its maximum, the budget prioritizes service delivery programmes in line with National Government priorities and District Budget Lekgotla.

The National government priority set clear tones to the municipal budget are ought to be:

- Ensuring that drinking water meets the required quality standards at all times in terms of water authorities
- Protecting the poor from the worst impacts of the slow recovery in the labour market
- Supporting meaningful economic development (LED) initiatives that foster micro and small business opportunities and job creation
- Securing the health of municipal asset base that generate revenue by increasing spending on repairs and maintenance
- Increase spending on capital projects that are funded by conditional grants

There were assumptions made in determining the annual budget in ensuring funding of approved programmes geared towards Service delivery backlogs and gaps:

- o Dora application in terms of grant funding
- o Setting aside funds to fund internal projects that are not funded in the grant
- Allocation of repairs and maintenance to deal with infrastructure for especial revenue generating assets
- o Employee related costs taken into account anticipated increase at 9%

- Ward committee stipend
- o Prioritizations of critical posts to be filled
- o LED support through small business initiatives

The budget funds the following main strategic focus of the IDP and service delivery turnaround strategy. The graphical presentation below illustrates the municipality's strategic focus for 2011/12 financial year.

A. F MUSHWANA **ACTING CHIEF FIANCIAL OFFICER** 



# 3. ANNUAL BUDGET TABLES

# 3.1. BUDGET SUMMARY

LIM334 Ba-Phalaborwa - Table A1 Budget Summary

2007/8	2008/9	2009/10		Current Ye	ear 2010/11	2011/12 Medium Term Revenue & Expenditure Framework			
Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
22,000	21,200	30,470	33,212	33,212	33,212	33,212	36,200	39,460	43,011
86,726 -	95,512 -	173,332 -	152,957 -	150,121 -	150,121 -	150,121 -	166,394 -	181,369 -	197,693 -
47,970	53,604	41,206	52,552	52,547	52,547	52,547	58,954	61,694	65,772
30,688	18,390	63,304	57,866	26,629	26,629	26,629	39,156	58,193	64,954
187,384	188,706	308,312	296,587	262,509	262,509	262,509	300,703	340,716	371,429
49,498 - - - -	56,342 - - -	106,782 - - -	82,692 10,940 - 867	83,143 11,510 - 937	83,143 11,510 - 937	83,143 11,510 - 937	98,246 11,858 - 945	107,088 12,930 - 1,031	116,726 14,094 - 1,123
67,476 -	19,590 -	97,329 -	73,175 -	79,175 -	79,175 -	79,175 -	94,829 -	104,416 -	113,813 -
99,129	131,112	139,513	171,358	129,137	129,137	129,137	126,954	163,079	177,756
216,103	207,044	343,624	339,033	303,902	303,902	303,902	332,832	388,543	423,512
(28,719)	(18,338)	(35,312)	(42,446)	(41,393)	(41,393)	(41,393)	(32,129)	(47,827)	(52,083)
28,719	18,338	35,312 -	42,446 -	41,393 -	41,393 -	41,393 -	32,129 -	47,827 -	52,083 -
-	-	-	-	-	-	-	(0)	(0)	(0)
	47,970 30,688 187,384 49,498 - - 67,476 - 99,129 216,103 (28,719) 28,719			-       -       -       -         47,970       53,604       41,206       52,552         30,688       18,390       63,304       57,866         187,384       188,706       308,312       296,587         49,498       56,342       106,782       82,692         -       -       -       10,940         -       -       -       867         67,476       19,590       97,329       73,175         -       -       -       -         99,129       131,112       139,513       171,358         216,103       207,044       343,624       339,033         (28,719)       (18,338)       (35,312)       (42,446)         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -       -       -       -         -	-         -	-         -	-         -	47,970         53,604         41,206         52,552         52,547         52,547         52,547         58,954           30,688         18,390         63,304         57,866         26,629         26,629         26,629         39,156           187,384         188,706         308,312         296,587         262,509         262,509         262,509         300,703           49,498         56,342         106,782         82,692         83,143         83,143         83,143         98,246           -	47,970         53,604         41,206         52,552         52,547         52,547         52,547         58,954         61,694           30,688         18,390         63,304         57,866         26,629         26,629         26,629         39,156         58,193           187,384         188,706         308,312         296,587         262,509         262,509         262,509         300,703         340,716           49,498         56,342         106,782         82,692         83,143         83,143         83,143         98,246         107,088           -         -         -         10,940         11,510         11,510         11,510         11,858         12,930           -         -         -         867         937         937         937         945         1,031           67,476         19,590         97,329         73,175         79,175         79,175         79,175         94,829         104,416           -

Surplus/(Deficit) for the year	-	-	_	-	-	_	-	(0)	(0)	(0)
Capital expenditure & funds sources										
Capital expenditure	60,446	25,398	42,312	80,496	57,855	57,256	57,136	46,844	69,382	75,897
Transfers recognised - capital	31,874	18,338	35,312	42,446	40,242	40,242	40,242	30,773	45,536	49,905
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	24,057	-	-	-	-	-	-	-	-	-
Internally generated funds	4,515	7,060	6,000	38,050	17,613	17,613	17,613	16,071	23,846	25,992
Total sources of capital funds	60,446	25,398	41,312	80,496	57,855	57,855	57,855	46,844	69,382	75,897
Financial position										
Total current assets Total non current assets Total current liabilities Total non current liabilities Community wealth/Equity	91,871 - - - -	143,711 - - - -	66,303 297,650 251,115 73,000 39,837	109,076 325,617 348,892 58,600 27,201	125,248 986,491 41,409 – 1,070,330	125,248 986,491 41,409 – 1,070,330	125,248 986,491 997,785 – 1,070,330	137,772 1,085,140 1,100,119 – 1,177,363	192,881 1,519,196 1,542,849 – 1,648,308	154,305 1,215,357 1,237,337 – 1,318,647
<u>Cash flows</u>										
Net cash from (used) operating	47,970	53,604	41,312	80,246	54,942	54,942	54,942	41,345	62,054	71,083
Net cash from (used) investing	(4,766)	(8,838)	(41,312)	(76,746)	(54,105)	(54,105)	(54,105)	(41,001)	(61,771)	(67,588)
Net cash from (used) financing	-	-	-	-	(150)	(150)	(150)	(150)	-	-
Cash/cash equivalents at the year end	20,000	64,766	64,766	12,375	13,062	13,062	13,062	3,693	3,976	7,471
Cash backing/surplus reconciliation Cash and investments available	-	-	8,963	5,939	11,555	11,555	11,555	12,711	17,795	14,236
Application of cash and investments	(85,676)	(133,926)	204,608	203,111	(76,147)	(76,147)	(76,147)	(69,823)	(102,523)	(95,302)
Balance - surplus (shortfall)	85,676	133,926	(195,645)	(197,172)	87,702	87,702	87,702	82,533	120,318	109,538
Asset management										
Asset register summary (WDV)	-	-	6,780	5,459	1,328	1,328	1,461	1,461	2,045	1,636

Depreciation & asset impairment Renewal of Existing Assets	-	-	-	- 19,423	- 21,365	- 23,502				-
Repairs and Maintenance	-	-	14,480	30,755	8,780	9,555	25,800	25,800	30,122	32,832
Free services										
Cost of Free Basic Services provided	_	-	-	2,400	2,400	2,400	2,400	2,400	2,400	2,400
Revenue cost of free services provided	_	-	-	-	-	_	_	_	_	-
Households below minimum service level										
Water:	-	-	591	15,146	15,146	15,146	15,146	15,146	15,146	15,146
Sanitation/sewerage:	-	-	208	26,792	26,792	26,792	26,792	26,792	26,792	26,792
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

# 3.2. BUDGETED FINANCIAL PERFORMANCE

LIM334 Ba-Phalaborwa - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Cı	ırrent Year 2010/	11	2011/12 Medium Term Revenue & Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
Revenue - Standard											
Governance and administration		27,974	36,139	76,459	84,736	80,048	80,048	118,887	143,917	159,841	
Executive and council		12,094	14,977	13,123	24,118	26,230	26,230	_	-	-	
Budget and treasury office		10,271	11,978	45,006	35,838	32,338	32,338	115,980	143,917	156,378	
Corporate services		5,609	9,184	18,329	24,780	21,480	21,480	2,907	-	3,463	
Community and public safety		21,204	19,994	34,463	35,614	30,914	30,914	994	1,083	1,181	
Community and social services		12,756	10,617	23,933	24,572	21,672	21,672	67	73	80	
Sport and recreation		-	_	-	-	_	_	_	-	_	
Public safety		8,448	9,377	9,030	11,042	9,242	9,242	927	1,010	1,101	
Housing		-	_	-	_	_	_	_	-	_	
Health		_	_	1,500	_	_	_	_	_	_	
Economic and environmental services		25,582	28,396	36,717	82,675	68,481	68,481	33,015	47,524	44,943	
Planning and development		12,326	13,682	7,087	20,152	16,262	16,262	350	382	416	
Road transport		13,256	14,714	29,630	62,523	52,219	52,219	32,665	47,142	44,527	
Environmental protection		-	_	_	_	_	_	_	_	_	
Trading services		112,624	104,177	125,760	136,008	124,460	124,460	179,937	196,019	217,548	
Electricity		31,836	42,143	63,732	62,308	65,996	65,996	87,809	95,600	106,657	
Water		62,145	41,334	40,975	43,943	31,943	31,943	78,320	85,369	94,485	
Waste water management		12,235	13,581	8,031	13,053	12,917	12,917	8,425	9,183	10,010	
Waste management		6,408	7,119	13,022	16,704	13,604	13,604	5,383	5,868	6,396	
Other	4	_	_	_	_	_	_	_	-	_	
Total Revenue - Standard	2	187,384	188,706	273,399	339,033	303,902	303,902	332,832	388,543	423,512	
Expenditure - Standard	_										
Governance and administration		27,974	36,139	76,459	84,736	80,048	80,048	87,737	87,633	95,240	
Executive and council		12,094	14,977	13,123	24,118	26,230	26,230	25,775	28,095	30,623	
Budget and treasury office		10,271	11,978	45,006	35,838	32,338	32,338	34,646	29,764	32,163	
Corporate services		5,609	9,184	18,329	24,780	21,480	21,480	27,315	29,774	32,453	
Community and public safety		21,204	19,994	34,463	35,614	30,914	30,914	42,493	46,317	50,485	

Community and social services		12,756	10,617	23,933	24,572	21,672	21,672	34,992	38,141	41,573
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		8,448	9,377	9,030	11,042	9,242	9,242	7,501	8,176	8,912
Housing		-	-	-	-	-	-	-	-	-
Health		-	_	1,500	_	-	-	_	_	-
Economic and environmental services		25,582	28,396	36,717	82,675	68,481	68,481	43,757	49,382	51,987
Planning and development		12,326	13,682	7,087	20,152	16,262	16,262	6,464	7,045	7,679
Road transport		13,256	14,714	29,630	62,523	52,219	52,219	37,293	42,336	44,308
Environmental protection		-	_	_	_	-	-	_	_	-
Trading services		112,624	104,177	125,760	136,008	124,460	124,460	158,846	205,212	225,800
Electricity		31,836	42,143	63,732	62,308	65,996	65,996	92,583	116,107	147,072
Water		62,145	41,334	40,975	43,943	31,943	31,943	37,262	57,494	44,271
Waste water management		12,235	13,581	8,031	13,053	12,917	12,917	24,484	26,687	29,089
Waste management		6,408	7,119	13,022	16,704	13,604	13,604	4,517	4,924	5,367
Other	4	-	-	=	=	=	=	-	-	-
Total Expenditure - Standard	3	187,384	188,706	273,399	339,033	303,902	303,902	332,832	388,543	423,512
Surplus/(Deficit) for the year		_	_	_	_	-	-	0	0	0

### 3.3. BUDGETED FINANCIAL PERFORMANCE BY MUNICIPAL VOTE

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2007/8	2008/9	2009/10	Cı	ırrent Year 2010/	11		Medium Term R enditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote	1									
Vote1 - Executive and Council		18,502	14,977	8,044	13,894	16,006	16,006		-	-
Vote2 - Budget and Treasury Department		10,271	11,978	45,006	35,838	32,338	32,338	115,978	143,917	156,378
Vote3 - Corporate Services		5,609	11,471	18,329	24,780	21,480	21,480	2,907	_	3,463
Vote4 - Community and Social Services		27,612	25,059	47,485	35,614	30,914	30,914	19,372	21,115	23,016
Vote5 - Planning and Development		12,326	14,682	7,087	20,152	16,262	16,262	350	382	416
Vote6 - Technical Services Department		119,472	131,350	142,368	181,827	163,075	163,075	194,226	223,129	240,240
Example 7 - Vote7		_	_	_	_	_	_	-	_	-
Example 8 - Vote8		-	_	_	-	_	_	-	-	-
Example 9 - Vote9		-	_	_	-	_	_	_	-	-
Example 10 - Vote10		_	_	_	_	_	_	-	_	-
Example 11 - Vote11		_	_	_	_	_	_	-	_	-
Example 12 - Vote12		-	_	_	-	_	_	_	-	-
Example 13 - Vote13		-	_	_	-	_	_	_	-	-
Example 14 - Vote14		_	_	_	_	_	_	-	_	-
Example 15 - Vote15		-	_	_	-	_	_	_	-	-
Total Revenue by Vote	2	193,792	209,517	268,320	312,105	280,074	280,074	332,832	388,543	423,512
Expenditure by Vote to be appropriated	1									
Vote1 - Executive and Council	'	18,502	14.977	8,044	13,894	16,006	16,006	25,775	28,095	30,623
Vote2 - Budget and Treasury Department		10,302	11,978	45,006	35,838	32,338	32,338	34,646	29,764	32,163
Vote3 - Corporate Services		5,609	11,471	18,329	24,780	21,480	21,480	27,315	29,774	32,453
Vote4 - Community and Social Services		27,612	25,059	47,485	35,614	30.914	30,914	47.010	51,241	55,853
Vote5 - Planning and Development		12,326	14,682	7.087	20,152	16,262	16,262	6,464	7.045	7.679
Vote6 - Technical Services Department		119,472	131,350	142,368	181,827	163,075	163,075	191,622	242,624	264,740
Example 7 - Vote7		- 117,172	- 131,000	- 12,500	- 101,021	- 100,070	-	- 171,022		201,740
Example 7 - Vote7  Example 8 - Vote8		_	_				_	_	_	
Example 0 - voico			_	_	_		_	_	_	_
Example 9 - Vote9										

		_								
Example 10 - Vote10			ī	-	-	_	-	ī	-	_
Example 11 - Vote11		_	_	_	_	_	_	_	_	_
Example 12 - Vote12		-	_	-	_	_	_	-	_	-
Example 13 - Vote13		-	-	-	-	-	_	-	-	_
Example 14 - Vote14		_	_	-	-	_	-	-	_	-
Example 15 - Vote15		_	_	-	-	_	-	-	_	-
Total Expenditure by Vote	2	193,792	209,517	268,320	312,105	280,074	280,074	332,832	388,543	423,512
Surplus/(Deficit) for the year	2	_	-	_	-	_	-	0	0	(0)

### 3.4. BUDGETED MUNICIPAL PERFORMANCE REVENUE AND EXPENDITURE

LIM334 Ba-Phalaborwa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2007/8	2008/9	2009/10		Current Ye	ear 2010/11			Medium Term Re enditure Framev	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source											
Property rates	2	22,000	21,200	30,470	33,212	33,212	33,212	33,212	36,200	39,460	43,011
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	31,459	46,302	62,508	68,134	65,144	65,144	65,144	74,266	80,950	88,235
Service charges - water revenue	2	33,908	37,900	93,847	71,853	71,003	71,003	71,003	78,320	85,369	93,052
Service charges - sanitation revenue	2	8,670	6,100	10,682	7,729	6,974	6,974	6,974	8,425	9,183	10,010
Service charges - refuse revenue	2	5,109	3,420	6,295	4,939	7,000	7,000	7,000	5,383	5,868	6,396
Service charges - other		7,580	1,790	-	302						
Rental of facilities and equipment		210	200	305	351				1,207	508	2,077
Interest earned - external investments					-						
Interest earned - outstanding debtors		8,011	5,190	41,000	32,294	5,775	5,775	5,775	20,527	38,369	41,822
Dividends received		-			-	-					

Licences and permits	Fines		633	700	780	850	748	748	748	927	1,010	1,101
Agency services Transfers recognised - operational Other reserves 1			_			_			_		-	15,439
Transfers recognised - operational Other revenue	'		11,054	7,300	14,301			1,171	1,171	12,775	14,103	15,457
Other revenue   2	3		47.070	E2 404	41 204			E2 E47	E2 E47	E0.0E4	41.404	65,772
Gains on disposal of PPE	,	2	47,970									
Total Revenue (excluding capital transfers and contributions)   187,384   188,706   308,312   296,587   262,509   262,509   262,509   300,703   340,716   371			_			-,			-,			-
Expenditure By Type			10,000	3,000	3,500	3,500						4,515 371,429
Employee related costs			187,384	188,706	308,312	296,587	202,509	202,509	202,509	300,703	340,710	3/1,429
Employee related costs	Former dilaton Do Torre											
Remuneration of councillors   Debre impairment   3   3   5   5   5   5   5   5   5   5	Expenditure By Type	-										
Debt impairment   3   2   -   -   -   -   -   -   -   -   -	Employee related costs	2	49,498	56,342	106,782	82,692	83,143	83,143	83,143	98,246	107,088	116,726
Depreciation & asset impairment Finance charges Bulk purchases 2 67,476 19,590 97,329 73,175 79,175 79,175 94,829 104,416 113 Contracted services Transfers and grants  Other expenditure  Total Expenditure  Surplus/(Deficit) Transfers recognised - capital Contributions recognised - capital Contributions Taxation  Taxation	Remuneration of councillors		-	-	_	10,940	11,510	11,510	11,510	11,858	12,930	14,094
Finance charges Bulk purchases 2 67,476 19,590 97,329 73,175 79,175 79,175 79,175 94,829 104,416 113 Other materials Contracted services Transfers and grants  Other expenditure Loss on disposal of PPE  Total Expenditure  216,103 207,044 343,624 339,033 303,902 303,902 303,902 332,832 388,543 423  Contributions recognised - capital Contributed assets  Surplus/(Deficit) after capital transfers & contributions Taxation  Responded to the property of the property	Debt impairment	3				_						
Bulk purchases 2 67,476 19,590 97,329 73,175 79,175 79,175 94,829 104,416 113  Other materials 8	Depreciation & asset impairment	2	_	-	_	_	-	_	-	_	_	_
Other materials         8         -         2,700         6,900         8,521         8,521         12,100         13,189         14,100           Transfers and grants         4,5         99,129         131,112         136,813         164,458         120,616 <td>Finance charges</td> <td></td> <td></td> <td></td> <td></td> <td>867</td> <td>937</td> <td>937</td> <td>937</td> <td>945</td> <td>1,031</td> <td>1,123</td>	Finance charges					867	937	937	937	945	1,031	1,123
Contracted services			67,476	19,590	97,329	73,175	79,175	79,175	79,175	94,829	104,416	113,813
Transfers and grants		8										
Other expenditure         4, 5         99,129         131,112         136,813         164,458         120,616         120,616         120,616         114,854         149,890         163           Loss on disposal of PPE         216,103         207,044         343,624         339,033         303,902         303,902         303,902         332,832         388,543         423           Surplus/(Deficit)         (28,719)         (18,338)         (35,312)         (42,446)         (41,393)         (41,393)         (41,393)         (32,129)         (47,827)         (52,083)           Tontributions recognised - capital Contributed assets         6         - <td></td> <td></td> <td>-</td> <td>-</td> <td>2,700</td> <td>6,900</td> <td>8,521</td> <td>8,521</td> <td>8,521</td> <td>12,100</td> <td>13,189</td> <td>14,376</td>			-	-	2,700	6,900	8,521	8,521	8,521	12,100	13,189	14,376
Other expenditure         5         99,129         131,112         136,813         164,458         120,616         120,616         120,616         114,854         149,890         163           Loss on disposal of PPE         216,103         207,044         343,624         339,033         303,902         303,902         303,902         332,832         388,543         423           Surplus/(Deficit)         (28,719)         (18,338)         (35,312)         (42,446)         (41,393)         (41,393)         (41,393)         (32,129)         (47,827)         (52,083)           Taxation         10 <td< td=""><td>Transfers and grants</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Transfers and grants											
Loss on disposal of PPE         216,103         207,044         343,624         339,033         303,902         303,902         303,902         303,902         332,832         388,543         423           Surplus/(Deficit)         (28,719)         (18,338)         (35,312)         (42,446)         (41,393)         (41,393)         (41,393)         (32,129)         (47,827)         (52,083)           Transfers recognised - capital Contributions recognised - capital systems         6         -	Other expenditure		99 129	131 112	136 813	164 458	120 616	120 616	120 616	114 854	149 890	163,380
Total Expenditure         216,103         207,044         343,624         339,033         303,902         303,902         303,902         332,832         388,543         423           Surplus/(Deficit)         (28,719)         (18,338)         (35,312)         (42,446)         (41,393)         (41,393)         (32,129)         (47,827)         (52,083)           Transfers recognised - capital Contributions recognised - capital Surplus/(Deficit) after capital transfers & contributions         6         -<		J	77,127	131,112	130,013	104,430	120,010	120,010	120,010	114,004	147,070	103,300
Surplus/(Deficit) Transfers recognised - capital Contributions recognised - capital transfers & contributions Taxation  (28,719) (18,338) (35,312) (42,446) (41,393) (41,393) (41,393) (32,129) (47,827) (52,083) (41,393) 41,393 41,393 32,129 47,827 52, (52,083) 41,393 41,393 41,393 32,129 47,827 52, (52,083) 41,393 41							303,902	303,902	303,902	332,832	388,543	423,512
Transfers recognised - capital	·		216,103	207,044	343,624	339,033						
Transfers recognised - capital Contributions recognised - capital Contributions recognised - capital Contributed assets  Surplus/(Deficit) after capital transfers & contributions  Taxation  28,719												
Transfers recognised - capital         28,719         18,338         35,312         42,446         41,393         41,393         32,129         47,827         52, 52, 52, 52, 52, 52, 52, 52, 52, 52,	Surplus/(Deficit)		(28,719)	(18,338)	(35,312)	(42,446)	(41,393)	(41,393)	(41,393)	(32,129)	(47,827)	(52,083)
Contributed assets  Surplus/(Deficit) after capital transfers & contributions  Taxation  Contributed assets  (0) (0)  Contributed assets  (0) (0)												52,083
Surplus/(Deficit) after capital transfers & contributions Taxation	Contributions recognised - capital	6	-	-	_	_	-	-	-	_	-	_
Surplus/(Deficit) after capital transfers & contributions  Taxation	Contributed assets											
Taxation	Surplus/(Deficit) after capital transfers & contributions		=	-	-	=	1	=	-	(0)	(0)	(0)
	Surplus/(Deficit) after taxation		_	-	-	_	_	-	_	(0)	(0)	(0)
Attributable to minorities	, ,									(-)	(-/	(-)
Surplus/(Deficit) attributable to municipality (0) (0)			-	-	-	-	-	-	-	(0)	(0)	(0)
Share of surplus/ (deficit) of associate 7		7										
Surplus/(Deficit) for the year	, , ,	<u> </u>	_	_	_	_	_	-	_	(0)	(0)	(0)

### 3.5. BUDGETED CAPITAL EXPENDITURE BY VOTE

LIM334 Ba-Phalaborwa - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10		Current Ye	ar 2010/11			Medium Term Ro enditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote1 - Executive and Council		1,343	_	_	716	616	616	616	-	-	-
Vote2 - Budget and Treasury Department		347	_	2,500	4,150	1,560	1,560	1,560	8,000	2,000	-
Vote3 - Corporate Services		_	_	11,000	5,775	1,945	1,945	1,945	-	-	-
Vote4 - Community and Social Services		14,444	240	15,000	20,652	15,982	15,982	15,982	1,500	1,650	1,815
Vote5 - Planning and Development		3,500	9,600	_	2,055	75	75	75	-	_	_
Vote6 - Technical Services Department		40,812	15,558	12,812	47,148	37,677	37,677	37,677	37,344	65,732	74,082
Example 7 - Vote7		_	_	_	_	_	_	_	-	_	_
Example 8 - Vote8		_	_	_	_	_	_	_	-	_	_
Example 9 - Vote9		_	_	_	_	_	_	_	-	_	_
Example 10 - Vote10		_	_	_	-	_	_	-	-	_	-
Example 11 - Vote11		_	_	_	_	_	_	_	-	_	_
Example 12 - Vote12		_	_	_	_	_	_	_	-	_	_
Example 13 - Vote13		_	_	_	_	_	_	_	-	_	_
Example 14 - Vote14		_	_	_	_	_	_	_	_	_	_
Example 15 - Vote15		_	1	_	_	_	_	ı	_	_	_
Capital multi-year expenditure sub-total	7	60,446	25,398	41,312	80,496	57,855	57,855	57,855	46,844	69,382	75,897
Single-year expenditure to be appropriated	2										
Vote1 - Executive and Council		_	_	_	_	_	_	_	-	-	-
Vote2 - Budget and Treasury Department		_	_	_	-	_	_	-	-	_	-
Vote3 - Corporate Services		_	_	_	-	_	_	-	-	_	_
Vote4 - Community and Social Services		_	_	-	_	-	_	-	_	_	_
Vote5 - Planning and Development		_	-	-	-	_	_	-	_	-	_
Vote6 - Technical Services Department		_	_	-	_	_	_	-	_	_	_
Example 7 - Vote7		_	_	-	_	_	_	-	_	_	_
				-	-	-	-	-	-	-	-
Example 8 - Vote8		_	_								

	l										I
				_							
Example 9 - Vote9		-	_		_	_	_	-	_	_	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Example 15 - Vote15		_	_	_	_	_	-	-	-	-	-
Capital single-year expenditure sub-total		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote		60,446	25,398	41,312	80,496	57,855	57,855	57,855	46,844	69,382	75,897
Capital Expenditure - Standard											
Governance and administration		1,690	-	4,500	10,641	4,121	4,121	4,121	8,000	2,000	-
Executive and council		1,343	-	-	716	616	616	616			
Budget and treasury office		347	-	3,500	4,150	1,560	1,560	1,560	8,000	2,000	-
Corporate services		-	-	1,000	5,775	1,945	1,945	1,945	-		
Community and public safety		1,229	-	15,000	20,652	15,982	15,982	15,862	1,500	1,650	1,815
Community and social services		266	-	13,500	19,152	15,862	15,862	15,862	1,500	1,650	1,815
Sport and recreation		561	-	-	-	-	-				
Public safety		402	-	-	1,500	120	120				
Housing		-	-	1,500	-	-	-	-			
Health		-	-	-	-	-	-				
Economic and environmental services		13,031	18,438	22,812	26,872	23,767	23,168	23,168	27,844	50,827	52,083
Planning and development		3,500	9,600	_	2,055	75	1,772	1,772			
Road transport		9,531	8,838	22,812	24,817	23,692	21,397	21,397	27,844	50,827	52,083
Environmental protection		-	-	-							
Trading services		36,589	240	-	22,331	13,985	13,985	13,985	9,500	14,905	22,000
Electricity		-	-	_	15,508	11,032	11,032	11,032	8,500	12,000	17,804
Water		7,374	_	_	100	100	100	100	500	2,066	2,272
Waste water management		16,000	-	-	3,170	-			500	839	1,923
Waste management		13,215	240	-	3,553	2,853	2,853	2,853			
Other		7,907	6,720	_	_						
Total Capital Expenditure - Standard	3	60,446	25,398	42,312	80,496	57,855	57,256	57,136	46,844	69,382	75,897
Funded by:											
National Government		8,500	18,338	35,312	42,446	40,242	40,242	40,242	30,773	45,536	49,905
Provincial Government		_	-	-							

District Municipality		23,374	-	-							
Other transfers and grants		-	-	-							
Transfers recognised - capital	4	31,874	18,338	35,312	42,446	40,242	40,242	40,242	30,773	45,536	49,905
Public contributions & donations	5	-	-	-		_					
Borrowing	6	24,057	-	-							
Internally generated funds		4,515	7,060	6,000	38,050	17,613	17,613	17,613	16,071	23,846	25,992
Total Capital Funding	7	60,446	25,398	41,312	80,496	57,855	57,855	57,855	46,844	69,382	75,897

### 3.6. BUDGETED FINANCIAL POSITION

LIM334 Ba-Phalaborwa - Table A6 Budgeted Financial Position

Description	Ref	2007/8	2008/9	2009/10		Current Ye	ar 2010/11			Medium Term Re enditure Framev	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
ASSETS											
Current assets											
Cash				8,875	5,763	11,424	11,424	11,424	12,566	17,593	14,074
Call investment deposits	1	-	-	88	88	131	131	131	144	202	161
Consumer debtors	1	-	-	57,340	76,500	102,414	102,414	102,414	112,656	157,718	126,174
Other debtors		85,676	133,926		-	-		-			
Current portion of long-term receivables		163	88	-	20,875	4,778	4,778	4,778	5,256	7,359	5,887
Inventory	2	6,032	9,697	-	5,850	6,500	6,500	6,500	7,150	10,010	8,008
Total current assets		91,871	143,711	66,303	109,076	125,248	125,248	125,248	137,772	192,881	154,305
Non current assets											
Long-term receivables				-	3,498	23,497	23,497	23,497	25,847	36,185	28,948
Investments				-	88	-		-			
Investment property		_		-	_	_		_			
Investment in Associate				-	-	-					
Property, plant and equipment	3	-	-	290,869	316,572	961,666	961,666	961,666	1,057,833	1,480,966	1,184,773
Agricultural				132	146	146	146	146	160	224	179

Biological				_	_	132	132	132	146	204	163
Intangible		_		6,648	5,313	1,050	1,050	1,050	1,155	1,617	1,294
Other non-current assets		_		-	-	-	.,,,,,	.,	1,122	.,2	.,
Total non current assets		-	-	297,650	325,617	986,491	986,491	986,491	1,085,140	1,519,196	1,215,357
TOTAL ASSETS		91,871	143,711	363,953	434,693	1,111,739	1,111,739	1,111,739	1,222,913	1,712,078	1,369,662
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	_	_	1,983	2,181	_	_	_	_	_	_
Consumer deposits				-	56,780	3,168	3,168	1,050	1,155	1,617	1,294
Trade and other payables	4	-	_	242,532	277,260	10,244	10,244	10,244	13,823	22,036	20,687
Provisions				6,600	12,670	27,996	27,996	986,491	1,085,140	1,519,196	1,215,357
Total current liabilities		-	-	251,115	348,892	41,409	41,409	997,785	1,100,119	1,542,849	1,237,337
Non current liabilities											
Borrowing		_	_	6,000	6,600	_	_	_	_	-	_
Provisions		_	_	67,000	52,000	_	-	-	_	-	-
Total non current liabilities		-	-	73,000	58,600	- 41 400	- 41 400	- 007 705	1 100 110	1 542 040	- 1 227 227
TOTAL LIABILITIES		_	-	324,115	407,492	41,409	41,409	997,785	1,100,119	1,542,849	1,237,337
NET ASSETS	5	91,871	143,711	39,837	27,201	1,070,330	1,070,330	113,954	122,794	169,229	132,325
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)				39,837	27,201	1,070,330	1,070,330	1,070,330	1,177,363	1,648,308	1,318,647
Reserves	4	-	_	-	-	-	-	-	-	-	-
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	-	-	39,837	27,201	1,070,330	1,070,330	1,070,330	1,177,363	1,648,308	1,318,647

### 3.7. BUDGETED CASH FLOWS

LIM334 Ba-Phalaborwa - Table A7 Budgeted Cash Flows

Description	Ref	2007/8	2008/9	2009/10		Current Ye	ear 2010/11			Medium Term Ro enditure Framev	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CASH FLOW FROM OPERATING ACTIVITIES Receipts											
Ratepayers and other Government - operating Government - capital Interest Dividends	1	139,476 43,204 4,766 –	135,102 44,766 8,838 - -	251,245 57,067 35,312 - -	244,035 52,552 42,446	231,162 52,547 41,393	231,162 52,547 41,393	231,162 52,547 41,393	193,500 58,954 32,129	232,200 61,694 47,827	278,640 65,772 52,083
Payments		(407.07()	(424.404)	(000 (40)	(057.044)	(0(0.044)	(0.4.0.04.4)	(0.4.0.04.4)	(0.40.000)	(070 (07)	(224 222)
Suppliers and employees  Finance charges  Transfers and Grants	1	(137,376) (2,100)	(906)	(299,642)	(257,911) (876)	(269,214)	(946)	(946)	(242,293) (945)	(278,637)	(324,289)
NET CASH FROM/(USED) OPERATING ACTIVITIES		47,970	53,604	41,312	80,246	54,942	54,942	54,942	41,345	62,054	71,083
CASH FLOWS FROM INVESTING ACTIVITIES Receipts											
Proceeds on disposal of PPE Decrease (Increase) in non-current debtors Decrease (increase) other non-current receivables Decrease (increase) in non-current investments					3,500	3,500	3,500	3,500	3,500	4,142	4,515
Payments											
Capital assets		(4,766)	(8,838)	(41,312)	(80,246)	(57,605)	(57,605)	(57,605)	(44,501)	(65,913)	(72,103)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(4,766)	(8,838)	(41,312)	(76,746)	(54,105)	(54,105)	(54,105)	(41,001)	(61,771)	(67,588)
CASH FLOWS FROM FINANCING ACTIVITIES Receipts											
Short term loans											
Borrowing long term/refinancing											

Increase (decrease) in consumer deposits  Payments											
Repayment of borrowing						(150)	(150)	(150)	(150)		
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	_	-	-	(150)	(150)	(150)	(150)	_	-
NET INCREASE/ (DECREASE) IN CASH HELD		43,204	44,766	-	3,500	687	687	687	193	283	3,495
Cash/cash equivalents at the year begin:	2	(23,204)	20,000	64,766	8,875	12,375	12,375	12,375	3,500	3,693	3,976
Cash/cash equivalents at the year end:	2	20,000	64,766	64,766	12,375	13,062	13,062	13,062	3,693	3,976	7,471

### 3.8. CASH BACKED RESERVES/ACCUMULATED SURPLUSES

LIM334 Ba-Phalaborwa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2007/8	2008/9	2009/10		Current Ye	ar 2010/11			Medium Term Re enditure Framev	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash and investments available											
Cash/cash equivalents at the year end	1	20,000	64,766	64,766	12,375	13,062	13,062	13,062	3,693	3,976	7,471
Other current investments > 90 days		(20,000)	(64,766)	(55,803)	(6,524)	(1,507)	(1,507)	(1,507)	9,017	13,819	6,765
Non current assets - Investments	1	-	-	-	88	-	-	-	-	-	-
Cash and investments available:		_	_	8,963	5,939	11,555	11,555	11,555	12,711	17,795	14,236
Application of cash and investments Unspent conditional transfers		_	-	7,042	-	-	-	-	-	-	-
Other working capital requirements	3	(85,676)	(133,926)	197,565	203,111	(76,147)	(76,147)	(76,147)	(69,823)	(102,523)	(95,302)
Other provisions			_	_							
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(85,676)	(133,926)	204,608	203,111	(76,147)	(76,147)	(76,147)	(69,823)	(102,523)	(95,302)
Surplus(shortfall)		85,676	133,926	(195,645)	(197,172)	87,702	87,702	87,702	82,533	120,318	109,538

### 3.9. ASSET MANAGEMENT

LIM334 Ba-Phalaborwa - Table A9 Asset Management

Description	Ref	2007/8	2008/9	2009/10	Cu	ırrent Year 2010/	111		Medium Term Re enditure Framev	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	45,504	48,532	39,042	50,104	28,059	20,059	46,844	69,382	75,897
Infrastructure - Road transport		11,500	8,838	14,602	19,242	12,659	12,659	28,344	52,343	53,750
Infrastructure - Electricity		7,907	6,720	2,000	7,400	7,400	7,400	8,500	12,550	18,409
Infrastructure - Water		11,102	7,374	-	-	-	-	-	-	-
Infrastructure - Sanitation Infrastructure - Other		6,800 –	16,000 –	240 -	-	-	-	- -	- -	-
Infrastructure		37,309	38,932	16,842	26,642	20,059	20,059	36,844	64,893	72,160
Community Heritage assets Investment properties		1,500 - -	- - -	12,200 2,000 –	14,962 - 500		-	1,500 - -	1,650 - -	1,815 - -
Other assets	6	6,695	9,600	3,500	8,000	8,000	-	500	839	1,923
Agricultural Assets Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	4,500	-	-	-	8,000	2,000	-
<u>Total Renewal of Existing Assets</u> <i>Infrastructure - Road transport</i>	2	-	-	-	<b>19,423</b> 1,500	<b>21,365</b> 1,650	<b>23,502</b> 1,815	-	-	-
Infrastructure - Electricity Infrastructure - Water		-	-	-	7,500 2,520	8,250 2,772	9,075 3,049	-	-	-
Infrastructure - water Infrastructure - Sanitation		_	-	-	2,520	2,112	3,049	-	-	-
Infrastructure - Other		_	-	-	2,503	2,753	3,029	-	-	-
Infrastructure Community	-	-	-	-	<i>14,023</i> 1,500	<i>15,425</i> 1,650	<i>16,968</i> 1,815	-	-	-
Heritage assets	_	_	-	_	-	-	-	-	-	-

						1	1	1		
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	3,900	4,290	4,719	_	_	-
Agricultural Assets		-	-	-	-	-	_	-	-	-
Biological assets Intangibles		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4									
Infrastructure - Road transport		11,500	8,838	14,602	20,742	14,309	14,474	28,344	52,343	53,750
Infrastructure - Electricity		7,907	6,720	2,000	14,900	15,650	16,475	8,500	12,550	18,409
Infrastructure - Water		11,102	7,374	-	2,520	2,772	3,049	-	-	-
Infrastructure - Sanitation		6,800	16,000	240	-	-	-	-	-	-
Infrastructure - Other		_	-	-	2,503	2,753	3,029	-	-	-
Infrastructure		37,309	38,932	16,842	40,665	35,484	37,027	36,844	64,893	72,160
Community		1,500	-	12,200	16,462	1,650	1,815	1,500	1,650	1,815
Heritage assets		-	-	2,000	-	-	-	-	-	-
Investment properties		_	-	-	500	-	_	_	-	-
Other assets		6,695	9,600	3,500	11,900	12,290	4,719	500	839	1,923
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets Intangibles		_	-	- 4,500	_	-	_	- 8,000	2,000	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	45,504	48,532	39,042	69,527	49,424	43,561	46,844	69,382	75,897
	_									
ASSET REGISTER SUMMARY - PPE (WDV)  Infrastructure - Road transport	5									
Infrastructure - Electricity		_								_
Infrastructure - Water										
Infrastructure - Sanitation										
<i>Infrastructure - Other</i> Infrastructure		_	_	_	_	_	_	_	_	_
Community		_	_	_	_	_	_	_	_	_
Heritage assets										

Investment properties Other assets		-	-	_	-	-	-	-	_	_
		_		400	444	111	444	1/0	004	470
Agricultural Assets		_	_	132	146	146	146	160	224	179
Biological assets			_	_	_	132	132	146	204	163
		-								
Intangibles			_	6,648	5,313	1,050	1,050	1,155	1,617	1,294
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	-	ı	6,780	5,459	1,328	1,328	1,461	2,045	1,636
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		-	-	-	-	-	-	-	-	-
Repairs and Maintenance by Asset Class	3	-	-	14,480	30,755	8,780	9,555	25,800	30,122	32,832
Infrastructure - Road transport		-	-	2,732	9,795	3,036	3,036	4,200	4,904	5,345
Infrastructure - Electricity		-	-	3,068	2,500	-	775	4,500	5,254	5,727
Infrastructure - Water		-	-	1,000	-	-	-	6,200	7,239	7,890
Infrastructure - Sanitation		-	-	500	-	-	-	2,100	2,452	2,672
Infrastructure - Other		_	-	370	-	-	-	1,500	1,751	1,909
Infrastructure		_	-	7,670	12,295	3,036	3,811	18,500	21,599	23,543
Community		_	_	3,120	11,560	3,604	3,604	3,000	3,503	3,818
Heritage assets		_	-	-	-	-	-	-	_	_
Investment properties		_	-	-	_	-	-	_	_	_
	6,									
Other assets	7	-	_	3,690	6,900	2,139	2,139	4,300	5,020	5,472
TOTAL EXPENDITURE OTHER ITEMS		-	-	14,480	30,755	8,780	9,555	25,800	30,122	32,832
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	27.9%	43.2%	54.0%	0.0%	0.0%	0.0%
,		0.0%	0.0%	0.0%		43.2% 0.0%	0.0%	0.0%		0.0%
Renewal of Existing Assets as % of deprecn"  R&M as a % of PPE					0.0%				0.0%	
		0.0%	0.0%	5.0%	9.7%	0.9%	1.0%	2.4%	2.0%	2.8%
Renewal and R&M as a % of PPE		0.0%	0.0%	214.0%	919.0%	2270.0%	2489.0%	1766.0%	1473.0%	2007.0%

### 3.10. BASIC SERVICE DELIVERY MEASUREMENT

LIM334 Ba-Phalaborwa - Table A10 Basic service delivery measurement

Description		2007/8	2008/9	2009/10	Cu	ırrent Year 2010	111		Medium Term Re enditure Frame	
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Household service targets (000)	1									
Water:										
Piped water inside dwelling				12	-				_	_
Piped water inside yard (but not in dwelling)			_	17	0	0	0	0	0	0
Using public tap (at least min.service level)	2			4	0	0	0	0	0	0
Other water supply (at least min.service level)	4			0	1	1	1	1	1	1
Minimum Service Level and Above sub-total		-	-	33	1	1	1	1	1	1
Using public tap (< min.service level)	3		_							
Other water supply (< min.service level)	4			0	14	14	14	14	14	14
No water supply				0	1	1	1	1	1	1
Below Minimum Service Level sub-total		-	-	1	15	15	15	15	15	15
Total number of households	5	-	-	34	16	16	16	16	16	16
Sanitation/sewerage:										
Flush toilet (connected to sewerage)				14	19	19	19	19	19	19
Flush toilet (with septic tank)				1	-	-	-	-	-	-
Chemical toilet				-	8	8	8	8	8	8
Pit toilet (ventilated)			_	4	7	7	7	7	7	7
Other toilet provisions (> min.service level)					15	15	15	15	15	15
Minimum Service Level and Above sub-total		-	-	19	48	48	48	48	48	48
Bucket toilet				0	_	_	_	_	_	_
Other toilet provisions (< min.service level)				-	27	27	27	27	27	27

No toilet provisions				-	-	-	_	_	_	_
Below Minimum Service Level sub-total		_	_	0	27	27	27	27	27	27
Total number of households	5	-	_	#REF!	75	75	75	75	75	75
Energy:										
Electricity (at least min.service level) Electricity - prepaid (min.service level)		_		34 –	7	7	7	7	7	7
Minimum Service Level and Above sub-total		_	_	34	7	7	7	7	7	7
Electricity (< min.service level) Electricity - prepaid (< min. service level)				 	-		_			
Other energy sources  Below Minimum Service Level sub-total		_	_	_	_	_	_	_	_	_
Total number of households	5	_		34	7	7	7	7	7	7
Refuse:					•	·	·	,	,	,
Removed at least once a week					_					
Minimum Service Level and Above sub-total		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week					-					
Using communal refuse dump			_	_		_				_
Using own refuse dump Other rubbish disposal				_		_				
No rubbish disposal					_					
Below Minimum Service Level sub-total		-	-	-	-	-	-	-	=	=
Total number of households	5	-	-	-	-	-	-	-	-	-
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)					-	-				
Sanitation (free minimum level service)				_	-	-				
Electricity/other energy (50kwh per household per month)				_	_	_				
Refuse (removed at least once a week)					2,400	2,400	2,400	2,400	2,400	2,400
Cost of Free Basic Services provided (R'000)	8				2,400	2,400	2,400	2,400	2,400	2,400
Water (6 kilolitres per household per month) Electricity/other energy (50kwh per household per month)										
Refuse (removed once a week)					0	_	_			
Total cost of FBS provided (minimum social package)		-	-	_	2,400	2,400	2,400	2,400	2,400	2,400

# **PART TWO**

# ANNUAL BUDGET SUPPORTING INFORMATION

### 4. OVERVIEW OF ANNUAL BUDGET

### 4.1. Schedule of key deadlines relating to budget process

A budget calendar relating to IDP/Budget and PMS process plan (MFMA s21 (1) (b)) was compiled and approved by the municipal Council in August 2010 and revised in January 2011 in order to cater local government elections activities. The table comprised of the following:

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	IDI		
July 2010	Budg	31 July 2010	
	<ul> <li>Establish Departmental Budget Committees (include councillors &amp; officials).</li> </ul>	• 23/07/2010 – 03/09/2010	
	PM	S	
	• Compilation of 2009/10 4 <sup>th</sup>	• 01/07/2010 - 11/07/2010	
	<ul> <li>quarterly report</li> <li>Conclude 2010/11 annual performance agreements</li> <li>Compilation of 2009/10 IDP</li> </ul>	• 01/07/2010 - 31/07/2010	
	Implementation Report	• 01/07/2010 - 31/08/2010	
	<ul> <li>Submit final approved SDBIP 2010/11</li> </ul>	• 31/07/2010	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
August 2010	<ul> <li>IDP/Budget Operational Teams meetings (Process Plan)</li> <li>IDP/Budget Technical Committee meeting (Process Plan)</li> <li>IDP/Budget Steering Committee meeting (Process Plan)</li> <li>Establish appropriate committees and consultation forums. Adopt a schedule for community involvement</li> <li>IDP Representative (Rep) Forum (Process Plan)</li> <li>Mayor tables IDP/Budget/PMS Process Plan in Council</li> </ul>	• 12/08/2010 • 16/08/2010 • 18/08/2010 • 18/08/2010 • 24/08/2010 • 31/08/2010	
	Ви	ıdget	
	<ul> <li>2009/10 internal analysis of financial and non-financial performance. Determine financial position and assess financial capacity against future strategies.</li> </ul>	• 31/08/2010	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
August 2010	<ul> <li>Place 2009/10 quarterly (section 52) report on budget implementation on the municipal website.</li> <li>Make public the 2010/11 SDBIP</li> <li>Make public 2010/11 annual performance agreements and ensure copies are provided to council and MEC: DLGH</li> <li>Submission of 2009/10 Departmental Annual Performance Reports.</li> <li>Place 2010/11 annual</li> </ul>	MS  • 04/08/2010  • 11/08/2010  • 11/08/2010  • 12/08/2010  • 16/08/2010	
September 2010	performance agreements on the municipal website.	P	30 September 2010
	Analysis Phase:  • 2009/10 IDP implementation feedback: First Quarter Mayoral Imbizo  • Data collection (ward-based planning)  • Data analysis and interpretation	<ul> <li>01/09/2010 - 10/09/2010</li> <li>01/09/2010 - 30/09/2010</li> <li>01/09/2010 - 08/10/2010</li> </ul>	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	Budg	get	
	Determine the funding revenue envelope potential (tariff review by departments)	• 03/09/2010 – 26/09/2010	
	<ul> <li>Prepare initial allocation based on financial capacity &amp; future outlook</li> </ul>	• 08/09/2010–26/09/2010	
	Table indicative allocations to financial committee	• 17/09/2010	
	<ul> <li>Conclude initial consultation review and establish direction and policy, confirm priorities, identify other financial and non-financial budget parameters. Submission of priorities by departmental budget committees.</li> </ul>	• 29/10/2010	
	PM	S	
	Submission of draft 2009/10 departmental annual reports	• 25/09/2010	
September 2010	Budg	30 September 2010	
	Circulate budget schedules to all departments	• 30/09/2010 – 05/11/2010	
	• Consolidate draft core departments business plans &	• 30/09/2010 – 05/11/2010	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	<ul><li>budgets</li><li>Review resources frames and financial strategies</li></ul>	• 30/09/2010 – 05/11/2010	
October 2010	IDI	P	
	ANALYSIS & STRATEGIES PHASES		
	<ul> <li>IDP/Budget Operational Teams (Analysis Phase)</li> </ul>	• 08/10/2010	
	<ul> <li>IDP/Budget Technical Committee (Analysis Phase)</li> </ul>	• 12/10/2010	31 October 2010
	<ul> <li>Portfolio Committee meeting (Analysis Phase)</li> </ul>	• 14/10/2010	
	<ul> <li>Advisory Board meeting with Municipal Manager</li> </ul>	• 11/10/2010 - 14/10/2010	
	<ul> <li>IDP/Budget Steering Committee (Analysis Phase)</li> </ul>	• 19/10/2010	
	Rep. Forum (Data presentation & prioritization of needs)	• 21/10/2010	
	Strategic session	<ul> <li>28/10/2010 – 29/10/2010</li> </ul>	
	Budg	get	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	<ul> <li>Commence preparation for the 2010/14 departmental operational plans and service delivery and budget implementation plan aligned to strategic priorities in IDP and inputs from other stakeholders including government and bulk service providers (and NERSA)</li> <li>Submission of departmental adjustment budgets</li> <li>Departmental budgets inputs for 2011/14</li> </ul>	<ul> <li>15/12/2010</li> <li>15/12/2010</li> <li>15/12/2010</li> </ul>	
	PM	S	
	• Individual Performance assessments (First Quarter)	• 01/10/2010 – 30/10/2010	
	<ul> <li>Continuation of preparations for the 2009/10 annual report utilizing financial and non- financial information first</li> </ul>	• 01/10/2010 – 30/10/2010	
	<ul> <li>reviewed as part of the budget and IDP analysis.</li> <li>Compilation of first quarter performance report.</li> <li>Mayoral Imbizo on first quarter</li> </ul>	• 01/10/2010 – 30/10/2010	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	performance	• 14/11/2010	
November 2010	IDI	•	November 2010
	IDP/Budget Operational Teams     (Strategies)	• 02/11/2010	
	<ul><li>(Strategies)</li><li>Develop list of projects</li><li>(Strategies)</li></ul>	• 02/11/2010 – 16/11/2010	
	<ul> <li>IDP/Budget Technical Committee         (Strategies)</li> <li>Advisory Board meeting with         Municipal Manager</li> </ul>	• 04/11/2010	
	IDP/Budget Steering Committee     (Strategies)	• 11/10/2010	
	• IDP/Budget Rep Forum (Strategies)	• 18/11/2010	
	Budg	get	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	Community and stakeholder consultation process, review inputs, financial models, assess impacts on tariffs and charges and consider funding decisions including borrowing. Adjust estimates based on plans and resources.  Commence consultation on the proposed tariffs. Check the tariff submission date and align	• 02/11/2010 – 27/11/2010	
December 2010	I	DP	
	<ul><li>PROJECTS PHASE</li><li>Review project design sheets</li></ul>	• 01/12/2010 – 23/12/2010	
	Bu	dget	
	Finalise the 2011/14 inputs from bulk resource providers (and NERSA) and agree on proposed price increase. (Align after submission of proposed tariffs)	• 01/12/2010	
	P	MS	
	Oversight Training of all	• 01/12/2010 – 14/12/2010	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	councillors for probing the 2009/10  • Finalise the draft 2009/10 annual report incorporating financial and non-financial information on performance, audit reports and annual financial statements.  • Present Draft Annual Report to EXCO		
January 2011		DP	31 January 2011
	PROJECTS PHASE & INTEGRATION PHASE  Projects prioritization task team(Projects prioritization)  IDP/Budget Technical Committee (Projects prioritization)  Advisory Board meeting with Municipal Manager  IDP/Budget Steering Committee (Projects Prioritization)  Joint Portfolio Committees seating (Priority list)  IDP Representative Forum (priority list)	<ul><li>20/01/2011</li><li>25/01/2011</li></ul>	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	<ul> <li>Mid-Year Performance         Assessment and recommend and         adjustment budget, if necessary.</li> <li>Incorporate priorities from the         President's State of the Nation         Address, National Treasury and         SALGA for further budget         consideration.</li> <li>Review all aspects of the 2011/14         budget including any unforeseen         and unavoidable expenditure in         light of need for an adjustment         budget.</li> </ul>	<ul> <li>dget</li> <li>25/01/2011</li> <li>21/01/2011 – 25/02/2011</li> <li>11/01/2011 – 25/01/2011</li> </ul>	MOPANI
	<ul> <li>Tabling and approval of an adjustments budget (if necessary)</li> <li>Submit the 2011/14 approved adjustments budget to the Provincial &amp; National Treasury &amp; any other affected organ of state (10 days after approval.)</li> </ul>	<ul><li>25/01/2011</li><li>11/03/2011</li></ul>	

MONTH	ACTIVITY	Time-Frame		
		BA-PHALABORWA	MOPANI	
	<ul> <li>Compilation of 2010/11 Mid-year report</li> <li>Mayor tables 2009/10 annual report to council.</li> <li>Make public the 2009/10 annual report and invite comments from local community, submit report to the Auditor-General, Provincial Treasury &amp; DLGH</li> <li>Consider monthly &amp; mid-year reports for the period ended 31 December, review implementation of budget and</li> </ul>	• 03/01/2011 – 21/01/2011 • 31/01/2011 • 31/01/2011	MOPANI	
	service delivery and budget implementation plan, identify problems and amend or recommend appropriate amendments. Submit report to council and make public any amendment to the SDBIP – due end of month.  • Mayor reports to Council the status of next three year budget, 2009/10 annual report (including AFS & audit report) and	• 31/01/2011		

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
February 2011	summarizes overall findings of 2009/10 annual performance report.  Individual Performance Assessments (Second Quarter)	• 13/01/2011 – 31/01/2011 DP	28 February 2011
	APPROVAL PHASE(DRAFT IDP, BUDGET & PMS)  IDP/Budget Operational Teams (Draft IDP, Budget & PMS)  IDP/Budget Technical Committee (Draft IDP/Budget)  Advisory Board meeting with Municipal Manager  IDP/Budget Steering Committee Meeting (Draft IDP document)  IDP/Budget Representative Forum  Establishment of Public Participation Project Team  Mayor table the Draft IDP, Budget & PMS in Council for adoption	<ul> <li>08/02/2011</li> <li>10/02/2011</li> <li>15/02/2011</li> <li>22/02/2011</li> <li>28/02/2011</li> <li>28/02/2011</li> </ul>	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	Р	MS	
	<ul> <li>Place the 2009/10 annual report on the municipal website.</li> </ul>	• 05/02/2011	
March 2011	ı	DP	31 March 2011
	APPROVAL PHASE( DRAFT IDP, BUDGET & PMS)  • Publicizing public participation schedule.	28/02/2011	
March 2011	Bu	31 March 2011	
	<ul> <li>Consultation on tabled IDP, Budget &amp; PMS, publicise and conduct public hearings and meetings within wards.</li> </ul>	• 19/03/2011 – 25/03/2011	
	Consider the views of the community and other stakeholders on the 2011/14 budget.	• 19/03/2011 – 25/03/2011	
	<ul> <li>Respond to submissions received &amp; if necessary revise the budget and table amendments for council consideration.</li> </ul>	• 28/03/2011	
	<ul> <li>IDP/Budget Operational Teams (Analysis &amp; integration of public comments)</li> </ul>	• 29/03/2011	

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	<ul> <li>IDP/Budget Technical Committee (Analysis &amp; integration of public comments)</li> <li>IDP/Budget Steering Committee (Analysis and integration of public comments)</li> </ul>	<ul><li>31/03/2011</li><li>31/03/2011</li></ul>	
April 2011	IDP, BUDGI	ET & PMS	Adoption of Final IDP, Budget & PMS 18 April 2011
	<ul> <li>APPROVAL PHASE (Final IDP, Budget &amp; PMS)</li> <li>IDP/Budget &amp; PMS Rep Forum (Analysis &amp; Integration of public comments</li> <li>Adjustment of IDP/Budget in accordance with public comments and Budget</li> <li>EXCO considers Draft IDP/Budget and PMS</li> <li>Mayor tables Final IDP/Budget and PMS in Council for final approval/adoption.</li> </ul>	<ul> <li>06/04/2011</li> <li>11/04/2011</li> <li>18/04/2011</li> </ul>	
June 2011	IDI		
	<ul><li>Summary of IDP</li><li>Public notice on adoption of IDP/Budget</li></ul>	<ul> <li>01/06/2011 – 15/06/2011</li> <li>15/06/2011</li> </ul>	

LIM334: Ba-Phalaborwa Municipality\_Tabled budget 2011/2012 MTREF

MONTH	ACTIVITY	Time-Frame	
		BA-PHALABORWA	MOPANI
	Budg	get	
	<ul> <li>Submit approved IDP/Budget to National &amp; Provincial Treasury, DLGH and District</li> </ul>	• 30/06/2011	
	PM	S	
	Submit draft SDBIP to the Mayor	• 16/06/2011	
	Submit draft annual performance agreements to the Mayor	• 28/06/2011	
	<ul> <li>Approve the 2011/12 SDBIP - final date under legislation 28 July</li> </ul>	• 30/06/2011	

### 4.2. Process for tabling the budget in council for consultation

The community will be invited to public participation meetings to discuss the Draft IDP and Tabled Budget for 2011/12. The public participation starts on 07 March 2011. Schedules of these meetings has been published in local newspapers when coming to this Special Council seating, placed on municipal offices and libraries and broadcasted in the local Radio Stations. The municipality will also publish the IDP and Budget on the municipality's website on the 3rd March 2011. The Draft IDP and Tabled Budget documents for public comments closes on 25 March 2011, such comments can be posted at the following venues:

- All libraries across the area of jurisdiction of the Ba-Phalaborwa Municipality
- Lulekani Municipal Offices;
- Namakgale Municipal Offices

- Gravelotte Municipal Offices
- Municipal Official Website
- Phalaborwa Municipal Offices

### 4.3. Process for tabling the budget in council for consideration of approval

The community will be consulted extensively including all stakeholders throughout the municipal area for inputs. The Council of Ba-Phalaborwa Municipality will approve the budget in terms of the MFMA and the Constitution of the Republic of South Africa on 18 April 2011 after due consideration of community inputs into the budget, budget policies and tariff schedule.

### 4.4. Model used to prioritise resource allocation

The capital projects funding are as per the Division of Revenue Act/ Bill (2011) allocation for NDPG, INEG and MIG Conditional grant funding as well as municipal own generated revenues. National, Provincial and Local government priorities were given preference with regard to allocating resources. The revenue estimates from municipal major sources of income were distributed to fund service delivery programmes and projects.

### 4.5. Process to record and integrate inputs from the community in the final budget

Community inputs with regard to the tabled budget are recorded and will be considered for final approval by Council. The inputs should be submitted in writing and also in the various public participation meetings to be held in March 2011 as per the schedule under 5.2 above.

### 5. OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

### 5.1. VISION OF THE MUNICIPALITY

The vision was therefore revised as follows:

"Best tourist destination in Limpopo by 2020"

#### 5.2. FIVE YEAR STRATEGIC FOCUS AREA

Good governance and institutional excellence: The learning and growth perspective entails skills development and capacitating of employees. Employees are the foundation of the municipality; if employees are skilled and capacitated they will improve the ways they work and both service delivery and individual performance will improve. This perspective will also include leadership and management training. This objective will address NSDP priority area "Effective administration and governance structure."

Provide, maintain and upgrade municipal assets and services: The core function of the municipality is to provide access to services. Ba-Phalaborwa experiences the following challenges as mentioned under the binding constraints in the strategic alignment and which is directly linked to the NSDP and PGDS: Infrastructure development, poor maintenance plans and infrastructure development plans. If these are not addressed, the municipality will not be able to provide sustainable services to the community and investment and economic growth in the municipal area will be challenged.

Environmental sustainability: PGDS strategic objective deals with environmental sustainability and climate change. A priority mentioned in the PGDS is that all municipalities have to have environmental management plans in place by 2011. Also mentioned are waste management plans, recycling of waste and water and alternative energy plan. Ba-Phalaborwa plays a leading role in the achievement of this objective as mentioned under NSDP and PGDS priorities.

Develop effective and sustainable stakeholder relationships and partnerships: With the small revenue base it is crucial that partnerships be formed and stakeholder relationships built to ensure cooperation and development of Ba-Phalaborwa and its community. Ba-Phalaborwa has established strategic relationships with the mines, Phalaborwa Foundation and DBSA. Stakeholder management, however, is not structured.

Facilitate local economic growth and provide for mobility and access: The best way to alleviate poverty, curb unemployment and address social problems is to ensure that there are enough jobs so that everybody in the community can earn a living. Ba-Phalaborwa has various projects and initiatives to alleviate poverty and stimulate economic growth. Ba-Phalaborwa's location has established it as developmental and economic nodes in tourism, mining, agriculture and a service node.

**Become financially viable:** To be sustainable, it is necessary for the municipality to increase its revenue base through expanding its collection points, partnership and investment in the area. Again, investment will only be achieved if the necessary infrastructure is provided and therefore maintenance, upgrading and replacement of infrastructure is of utmost importance for the municipality.

**Ensure community well-being;** Community well-being does not only have to do with provision of services, but also deals with priorities such as HIV/Aids, education, health, safety and security and literacy. Ba-Phalaborwa strives, together with its stakeholders and partnerships to achieve on all these priorities to ensure healthy and sustained community.

### 5.3. ALIGNMENT OF IDP WITH NATIONAL AND PROVINCIAL GOVERNMENT

PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	Outcome 9	BA-PHALABORWA
Community Satisfaction	Improve the health profile of society	Fostering Development Partnerships, Social Cohesion and community mobilisation	Strengthen partnerships between local government, communities and civil society	Access to quality education Improved health care	Deepened democracy through a refined ward committee model	Enhance stakeholder involvement
	Building of cohesive, caring and sustainable communities					
Financial	Speed up economic growth and transform the economy to create decent work and sustainable livelihoods.			Ensuring more inclusive economic growth, decent work and sustainable livelihoods	Implement the community work programme and cooperatives supported	Economic and tourism development and growth

PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	Outcome 9	BA-PHALABORWA
					Improved municipal financial capacity	Financial viability
Institutional					Implement a differentiated approach to municipal financing, planning and support	Developmental and performance orientated planning
					Improved access to basic services	
	Programmes to build economic and social infrastructure	Accelerating service delivery and supporting the vulnerable	Ensure that municipalities meet the basic needs of communities	Provision of economic and social infrastructure	Improved access to basic services	Integrated sustainable infrastructure and
				Cohesive and sustained communities		services
	Comprehensive rural development strategy linked to land and agrarian reform and food security			Rural development, food security and land reform	Actions supportive of human settlement outcomes	Developmental and performance orientated planning

PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	Outcome 9	BA-PHALABORWA
Institutional	Sustainable resource management and use			Sustainable resource management and use		Environmental sustainability
	Building of a developmental state including improving of public services and strengthening democratic institutions	Building the Developmental State in Provincial and Local Government that is efficient, effective and responsive	Build clean, responsive and accountable local government	A developmental state including improvement of public services	Single Window of coordination	Good corporate governance
		Strengthen Accountability and Clean Government	Improve functionality, performance and professionalism in municipalities			
			Improve national and provincial policy, support and oversight to local government			
	Intensify the fight against crime and corruption			Fighting crime and corruption		

PERSPECTIVE	MTSF	COGTA	MTAS	LEGDP (PGDS)	Outcome 9	BA-PHALABORWA
Institutional	Pursuing African advancement and enhanced international cooperation	Improving the Developmental Capability of the Institution of Traditional Leadership.		Creation of a better Africa and a better world		Good Corporate Governance
Learning and Growth	Strengthening of skills and human resource base				Improved administrative capacity	Attract, retain and build human capital

### 6. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

# 6.1. Key Financial Indicators and ratios

LIM334 Ba-Phalaborwa - Supporting Table SA8 Performance indicators and benchmarks

	g rable of or enormance maleator	2007/8	2008/9	2009/10		Current Ye	ear 2010/11		2011/12 Medium Term Revenue & Expenditure Framework			
Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
Borrowing Management Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	0.0%	0.0%	1.6%	1.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Credit Rating		0	0	0	0	0	0	0			l .	
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.0%	0.0%	0.3%	0.4%	0.4%	0.4%	0.3%	0.3%	0.3%	
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Safety of Capital Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	0.0%	0.0%	813.6%	1498.1%	3.9%	3.9%	93.2%	93.4%	93.6%	93.8%	
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Liquidity Current Ratio	Current assets/current liabilities	-	-	0.3	0.3	3.0	3.0	0.1	0.1	0.1	0.1	
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	-	-	0.3	0.3	3.0	3.0	0.1	0.1	0.1	0.1	
Liquidity Ratio	Monetary Assets/Current Liabilities	-	-	0.0	0.0	0.3	0.3	0.0	0.0	0.0	0.0	
Revenue Management Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		114.9%	106.5%	112.9%	112.9%	112.9%	112.9%	115.2%	88.9%	98.2%	
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	45.8%	71.0%	18.6%	34.0%	49.8%	49.8%	49.8%	47.8%	59.1%	43.3%	

Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Funding of Provisions Provisions not funded - %	Unfunded Provns./Total Provisions										
Other Indicators Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										
Employee costs	Employee costs/(Total Revenue - capital revenue)	26.4%	29.9%	34.6%	27.9%	31.7%	31.7%	31.7%	32.7%	31.4%	31.4%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	40.9%	41.8%	30.5%	31.6%	36.1%	36.1%		36.6%	35.2%	35.2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.3%	0.4%	0.4%	0.4%	0.3%	0.3%	0.3%
IDP regulation financial viability indicators	-										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	-	-	-	1,626.9	1,626.9	1,626.9	1,399.7	-	-	-
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	78.8%	114.6%	28.1%	52.2%	58.5%	58.5%	58.5%	57.9%	74.6%	54.4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.1	10.2	3.8	0.9	0.9	0.9	0.9	0.2	0.2	0.3

# 6.2. Measurable Performance Objectives and Indicators

LIM334 Ba-Phalaborwa - Supporting Table SA7 Measureable performance objectives

LIM334 Ba-Phalaborwa - Supporting Table	on weasureable peri		1463							
	llett of	2007/8	2008/9	2009/10	Cu	ırrent Year 201	0/11		MTREF	
Description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Governance & Administration										
Executive and Council										
Municipal Manager										
Municipal Manager										
Sub-function 2 -Budget and										
Treasury										
Budget and Treasury Office										
Corporate Services										
Human Resources, IT and Admin										
TOTAL										
Community and Public Safety										
Community and Social Services		_	_		_	_				
Library Services and Other Community										
TOTAL Community and Social										
Public Safety										
Traffic and Security Services										
Housing										
Insert measure/s description										

LIM334 Ba-Phalaborwa - Supporting Table SA7 Measureable performance objectives

		2007/8	2008/9	2009/10	Cu	ırrent Year 201	0/11		MTREF	
Description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Economic & Environmental Services										
Planning and Development										
Town Planning										
TOTAL PLANNING										
Road Transport										
Roads										
TRADING SERVICES										
Electricity Services			_	_						
TRADING SERVICES										
Water Services										
Insert measure/s description										
Waste Water Management										
OTHER										
Waste Management REFUSE REMOVALS										
KEWOVALS										

#### 7. OVERVIEW OF BUDGET-RELATED POLICIES

The following policies were reviewed:

#### **Tariff Policy**

The Tariff Policy was reviewed in line with relevant legislation and is tabled with this budget for community inputs

#### **Property Rates Policy**

A policy in line with Local Government: Municipal Property Rates Act, Act No. 6 of 2004 was reviewed to take into consideration requirements of Gazette to ensure the implementation of the new property rates act and is tabled before council for consideration.

#### **Budget Policy**

A policy in line with relevant legislation was reviewed and is tabled before council for consideration. Thereafter it will be subject to community consultation before implementation.

#### **Asset Management Policy**

A policy in line with relevant legislation was reviewed and tabled before council for consideration. Thereafter it was subjected to community consultation before implementation. The community inputs were incorporated into the policy for final approval by Council on 18 April 2011 before implementation.

#### **Indigent Household Consumer Policy**

The approved policy in force for 2010/11 financial year was approved by council on 28 May 2010 and implemented in 2010/11 financial year. The policy was reviewed and be tabled for consultation together with the tabled budget.

#### Credit Control, Debt Collection and Consumer Care Policy

Credit Control and Debt Collection Policy of the municipality was reviewed to take into account relevant legislation and developments in court findings and orders. The policy also covers Consumer Care principles. The policy is tabled with this budget for community consultation.

#### **Investment Policy**

The municipality was reviewing a Investment Policy to ensure proper management cash and investment in line with relevant legislation and the policy was tabled with 2010/11 together with annual budget for community consultation.

#### **Supply Chain Management Policy**

The Supply Chain Management Policy was reviewed. A reviewed policy in line with relevant legislation is tabled with this budget. Thereafter it will be subject to community consultation before implementation. The community's inputs will be considered and incorporated into the final policy document to table to Council for adoption in April 2011.

#### 8. OVERVIEW OF BUDGET ASSUMPTIONS

#### **External factors**

The following factors were taken consideration and assumption when compiling 2011/12 budget to ensure that the budget is meaningful and easy to understand during the calculation of estimated revenues and expenditures:

- o Population growth
- o Risks to the global outlook
- The unwinding global imbalances
- National target in new growth path to create jobs over the next decade
- o Sound macroeconomic policy enables the Country to fund social and economic priorities
- Anticipated salary increases
- Demand for services provision on free basic services
- Division of Revenue Bill, 2011
- Rates Tariffs, charges and timing of revenue collection
- Sustainability Consumer affordability to services municipal services
- Interest rates

#### Internal factors

The following assumptions were considered on compilation of 2011/12 budget on revenues:

- Increasing/ maximizing revenue collection on outstanding debtors
- Full implementation of credit control policy
- Revision of water tariffs and other minor sources of income
- Services campaign to influence consumers to pay services
- o Improvement on billing system
- Customer care orientation
- Improvement on public participation

#### There are several sources of information gathered during the compilation of 2011/12 budget:

- o Statistics SA guidelines on economic indicators
- o Financial management system and departmental inputs submission
- Consumer/ Customers surveys on services
- o Data collected on consumer over the counter
- Integrated Development plan\_ 2011-2016

#### 9. OVERVIEW OF BUDGET FUNDING

# 9.1. SUMMARY OF REVENUE AND FINANCING ACTIVITIES

Table 1: Revenue and Financing						
Standard Item	BUDGET YEAR	PROJECTIONS 2012/13 2013/14				
	2011/12					
	R	R	R			
Own Revenue	241,749,201	279,434,323	304,583,412			
Equitable Share	53,751,000	59,394,000	63,265,000			
Conditional Grants- Operational Financing	5,203,000	2,300,000	2,507,000			
Conditional Grants- Capital Financing	32,129,000	47,827,000	52,082,810			
Total Revenue and Financing	332,832,201	388,955,323	422,438,222			

The table above illustrate summaries of revenue and financing activities. The total estimated revenue is at R333 million.

#### The details are as follows:

- ✓ Internal revenue sources decrease from R244 million for 2010/11 to R242 million for 2011/12
- ✓ Equitable share allocation as per DORA 2011 increases from R47,6 million for 2010/11 to R53,7 million for 2011/12
- ✓ Conditional grants on capital funding decreases from R42 million 2010/11 to R32 million for 2011/12

✓ Conditional grants operational funding increases from R4,9 million 2010/11 to R5,2 million for 2011/12

#### **10.2 ALLOCATION ON GRANTS AND SUBSIDIES**

The table below illustrates details of allocations made by National Allocations to the main grant funding and subsidies. The main allocation decrease from R94, 9 million for 2010/11 to R91 million for 2011/12 due to decrease on NDPG as it was previously misrecognised by extra R18, 2 million for 2010/12 and allocation in-kind for Technical Assistance. The municipality has been incentified on the progress made in terms of Job Creation initiatives on adopted mechanism of Street Paving instead of tarring by an amount of R536 000 to create more Jobs when undertaking services. It must be noted that all grants in respect of water and sanitation is transferred to the District municipality whereas the function is rendered by the local municipality.

Table 3: Detailed Grants and Subsidies

Standard Item	BUDGET YEAR	PROJECTI	ONS
	2011/12	2012/13	2013/14
	R	R	R
Financial management grant	1,250,000	1,500,000	1,750,000
MSIG	750,000	800,000	850,000
Municipal infrastructure grant	17,129,000	20,827,000	24,527,000
NDPG	10,000,000	25,000,000	20,000,000
Equitable Shares	53,751,000	59,394,000	63,265,000
Provincial Grant - Excess Employees	2,667,000	-	3,462,810
INEG	5,000,000	2,000,000	4,000,000
EPWP Incentives	536,000		
Total Grant & Subsidies	91,083,000	109,521,000	117,854,810

#### 9.2. REVENUE ESTIMATES

The estimated revenue collection of R333 million for 2011/12 are to fund key programmes in the Integrated Development Plan.

The revenue collection analysis shows that the municipality will be able to collect the budgeted revenue for 2011/12

Standard Item	BUDGET YEAR	PROJEC	TIONS
	2011/12	2012/13	2013/14
Property Rates	36,200,000	39,459,534	43,010,892
Service Charge: Water	78,319,800	85,368,623	93,051,799
Service Charge: Electricity	74,265,800	80,949,673	88,235,143
Loans on Old Debt	860,000	920,000	1,002,800
Outstanding debts	20,528,700	38,368,801	41,821,993
Refuse Removal Charges	5,383,000	5,867,678	6,395,769
Sewerage/Sanitation Charges	8,425,000	9,183,351	10,009,852
Grants and Subsidies	90,421,000	109,109,000	118,928,810
Traffic Fines	926,700	1,010,123	1,101,034
Licenses and Permits	12,994,900	14,164,543	15,439,352
Gain on disposal of PPE	3,500,000	4,142,000.00	4,514,780
Total	332,832,201	388,955,323	422,438,222

#### 10.4 Rates, Tariffs and Other Charges

#### **Tariff Schedule**

The municipality implemented Municipal Property Rates Act from 01 July 2009. The water, electricity and sanitation tariffs were revised and developed tariffs for minor source of revenue such as hiring of municipal facilities, pounding, town planning, etc. The schedule is submitted to Council for approval and will be implemented as from 01 July 2011. The Schedule of Tariffs is attached as an Annexure A.

#### **10.5 FUNDING MEASUREMENT**

LIM334 Ba-Phalaborwa Supporting Table SA10 Funding measurement

Description	MFMA	Ref	2007/8	2008/9	2009/10		Current Ye	ar 2010/11		2011/12 Medium Term Revenue & Expenditure Framework		
Description	section	Kei	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Funding measures	-	-										
Cash/cash equivalents at the year end - R'000	18(1)b	1	20,000	64,766	64,766	12,375	13,062	13,062	13,062	3,693	3,976	7,471
Cash + investments at the yr end less applications - R'000	18(1)b	2	85,676	133,926	(195,645)	(197,172)	87,702	87,702	87,702	82,533	120,318	109,538
Cash year end/monthly employee/supplier payments	18(1)b	3	2.1	10.2	3.8	0.9	0.9	0.9	0.9	0.2	0.2	0.3
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	-	-	-	-	-	-	-	(0)	(0)	(0)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	1.3%	68.6%	(14.7%)	(7.5%)	(6.0%)	(6.0%)	4.5%	3.0%	3.0%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	112.7%	77.2%	78.4%	96.9%	84.4%	84.4%	84%	74.2%	79.0%	91.9%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	7.9%	34.8%	100.0%	99.7%	99.6%	99.6%	99.6%	95.0%	95.0%	95.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	56.1%	(57.2%)	69.8%	10.1%	0.0%	0.0%	10.0%	40.0%	(20.0%)

Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	571.7%	0.0%	0.0%	10.0%	40.0%	(20.0%)
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	5.0%	9.7%	0.9%	1.0%	2.7%	2.8%	2.2%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	24.1%	36.9%	40.6%	0.0%	0.0%	0.0%	0.0%

# 10. EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

Table4: Expenditure per Type

Standard Item	BUDGET YEAR	PROJEC	TIONS
	2011/12	2012/13	2013/14
	R	R	R
Employee Remuneration	83,716,705	91,251,209	99,463,818
Employee Social contributions	14,529,358	15,837,000	17,262,330
Remuneration of councillors	11,857,697	12,924,890	14,088,130
Depreciation	1,010,320	1,200,361	1,308,394
Finance charges	945,466	1,030,558	1,123,308
Bulk purchases	94,829,000	104,415,572	113,812,973
Repairs and maintenance	25,800,000	30,122,000	32,832,980
Contracted services	12,100,000	13,189,000	14,376,010
Indigent Support	4,410,000	6,279,706	6,844,880

LIM334: Ba-Phalaborwa Municipality\_Tabled budget 2011/2012 MTREF

	332,832,201	388,955,323	422,438,222
Contributions recognised-Capital	32,129,000	47,827,000	52,131,430
	16,071,118		
Capital expenditure_ Internal funding.	6,297,538	23,846,150	25,992,304
Vehicle expenses		6,864,317	7,482,105
Goods and services	30,492,448	36,046,910	39,019,910

#### **EXPENDITURE ESTIMATES**

The table below highlights the estimated expenditure for the 2011/12 financial year. There is a slightly increase on employee related costs as a results of expected annual increase. The municipality has set aside an amount of R16 million to expense or contribute on capital expenditure for 2011/12.

Repairs and maintenance is 8% of the total estimated budget hence it is 11% of the operational budget. National Treasury guides indicate that at least the repairs and maintenance allocation should be 15% of the total operational budget. The municipality has allocated R16 million for contribution on capital assets.

# Summary of Expenditure per Main Vote

MUNICIPAL VOTES	BUDGET YEAR	PROJE	CTIONS
	2011/12	2012/13	2013/14
	R	R	R
COUNCIL AND EXECUTIVE	25,289,090	28,655,109	31,234,068
BUDGET AND TREASURY OFFICE	29,451,550	32,458,787	35,380,077
CORPORATE SERVICES	22,279,762	29,440,835	32,090,511
COMMUNITY AND SOCIAL SERVICES	57,112,121	64,903,570	70,744,892
TECHNICAL SERVICES	182,226,907	219,612,990	239,378,159
PLANNING AND DEVELOPEMENT	15,936,772	13,472,032	14,684,515
TOTAL	332,296,202	388,543,323	423,512,222

# Summary of Expenditure per Sub-Vote

	BUDGET YEAR	PROJE	ECTIONS
MUNICIPAL VOTES	2011/12	2012/13	2013/14
	R	R	R
OFFICE OF THE MAYOR	14,144,843	16,507,879	17,993,588
OFFICE OF THE MUNICIPAL MANAGER	11,144,248	12,147,230	13,240,481
BUDGET AND TREASURY OFFICE	29,451,550	32,458,787	35,380,077
CORPORATE SERVICES	22,279,762	29,440,835	32,090,511
COMMUNITY SERVICES	28,665,036	30,920,590	33,703,443
PUBLIC SAFETY	11,042,406	13,119,482	14,300,236
ROADS	65,523,040	75,968,434	82,805,594
ELECTRICITY SERVICES	57,812,483	76,647,011	83,545,242
WATER SERVICES	46,134,607	53,768,013	58,607,134
WASTE WATER	12,756,777	13,229,532	14,420,189
PLANNING	15,936,772	13,472,032	14,684,515
WASTE MANGEMENT	17,404,679	20,863,499	22,741,213
TOTAL	332,296,202	388,543,323	423,512,222

LIM334 Ba-Phalaborwa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2007/8	2008/9	2009/10	Cu	rrent Year 2010/	11		Medium Term Ro	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
RECEIPTS:	1, 2									
- <u>Operating Transfers and Grants</u>										
National Government:		24,972	30,326	38,766	49,945	49,105	49,105	55,751	61,694	65,865
Local Government Equitable Share		-	-	1	-	-	1			
Local Government Equitable Share		23,737	29,091	37,516	47,605	47,605	47,605	53,751	59,394	63,265
Finance Management		500	500	750	1,000	1,000	1,000	1,250	1,500	1,750
Municipal Systems Improvement		735	735	500	750	500	500	750	800	850
_				_				-	-	-
	_									
Allocation in kind-NDPG					590					
Provincial Government:		-	-	-	2,567	2,567	2,567	2,667	-	3,463
_	_		_		_		_			_
-	_			_		_		_		
								H	H	
Excess Employees Grant				_	2,567	2,567	2,567	2,667	_	3,463
					2,001			2,007		0,100
District Municipality:		_	-	-	-	4,649	4,649	_	-	-
FBS					-	4,649	4,649			
Other grant providers:		_	_	_	_	2,000	2,000	536	_	_
EPWP				_		2,000	2,000	536		
Total Operating Transfers and Grants	5	24,972	30,326	38,766	52,512	58,321	58,321	58,954	61,694	69,328
Capital Transfers and Grants		5,345	8,838	22,312						
National Government:		5,345	0,030	22,312	42,446	40,242	40,242	32,129	47,827	48,527
National Government.		l			74,770	70,272	70,272	JZ,127	71,021	70,327

Municipal Infrastructure Grant (MIG)		5,345	8,838	12,812	14,242	14,242	14,242	17,129	20,827	24,527
-										
Intergated National Eletrification Grant						6,000	6,000	5,000	2,000	4,000
Neighbourhood Development Grant		-	-	9,500	28,204	20,000	20,000	10,000	25,000	20,000
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		23,374	ı	_	ı	_	_	_	-	-
Water		23,374		_						
Other grant providers:		-	-	-	-	-	-	-	-	_
EPWP										
Total Capital Transfers and Grants	5	28,719	8,838	22,312	42,446	40,242	40,242	32,129	47,827	48,527
TOTAL RECEIPTS OF TRANSFERS & GRANTS		53,691	39,164	61,078	94,958	98,563	98,563	91,083	109,521	117,855

LIM334 Ba-Phalaborwa - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
EXPENDITURE:	1										
Operating expenditure of Transfers and Grants											
National Government:		24,972	30,326	38,766	96,800	96,210	96,210	55,751	61,694	65,865	
Local Government Equitable Share											
Local Government Equitable Share		23,737	29,091	37,516	47,605	47,605	47,605	53,751	59,394	63,265	
Finance Management		500	500	750	47,605	47,605	47,605	1,250	1,500	1,750	
Municipal Systems Improvement		735	735	500	1,000	1,000	1,000	750	800	850	
								-	-	-	

_	_	_	2,567	2,567	2,567	2,667	_	3,463
			2,301		2,501	2,007		3,403
_	_	_	_	_	_	_		_
		_	2.567	2.567	2.567	2.667	_	3,463
								-
_	=	_	-	-	_	_	_	
			_	_				
-	_	_	_	_	_	536	_	_
		-	_			536		
24.072	20.227	20.7//	00.27	00.777	00.777	F0.0F4	(1.(0)	(0.200
24,972	30,326	38,766	99,367	98,777	98,777	58,954	61,694	69,328
5.345	8.838	12.812	14.242	40.242	40.242	32.129	47.827	48,527
5,345	8,838	12,812	14,242	14,242	14,242	17,129	20,827	24,527
-	-	-	-					
	-		-	6,000	6,000	5,000	2,000	4,000
-		-	-	-	-	3,000	2,000	4,000
-	-	-	1	20,000	20,000	10,000	25,000	20,000
-	-	ı	1	-	-	-	_	ı
23,374	-	-	-	-	-	-	-	-
23,374								
_	_	_	_	_	_	_	_	_
				_				
	24,972  5,345 5,345 23,374 23,374	24,972 30,326  5,345 8,838 5,345 8,838 23,374 - 23,374					536 536 536 536 536	536 536   - 536

Total capital expenditure of Transfers and Grants		28,719	8,838	12,812	14,242	40,242	40,242	32,129	47,827	48,527
· ·	1 1									
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		53,691	39,164	51,578	113,609	139,019	139,019	91,083	109,521	117,855

# 11. ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITES

LIM334 Ba-Phalaborwa - Supporting Table SA21 Transfers and grants made by the municipality

Description Description	Ref	2007/8	2008/9	2009/10		urrent Year 2010	)/11	2011/12 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
Transfers to other municipalities											
Insert description	1	- 			 						
TOTAL TRANSFERS TO MUNICIPALITIES:		=	=	=	=	=	-	-	-	-	
Transfers to Entities/Other External Mechanisms  Insert description	2					_					
TOTAL TRANSFERS TO ENTITIES/EMS'		_	_	_	_	_	_	_	_	_	
Transfers to other Organs of State  Insert description	3		_						_	_	
					_	_					
TOTAL TRANSFERS TO OTHER ORGANS OF STATE:		_		_	_	_	_	_	_	_	
Grants to Organisations/ Groups of Individuals Insert description	4			-							

TOTAL GRANTS TO ORGANISATIONS/GROUPS OF INDIVIDUALS:		1	ı	-	1	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	5	1	ı	-	-	-	-	-	-	-

In the 2010/11 MTREF no allocations were made by the Municipality to:

- Other municipalities;
- Municipal Entities and other external service delivery mechanisms;
- ♣ Any other organs of state; and
- ♣ Any other organisation outside government

# 12. COUNCILLORS AND BOARD MEMBER ALLOWANCE AND EMPLOYEE BENEFITS

# 12.1. Summary of Councillors and Staff Benefits

LIM334 Ba-Phalaborwa - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2007/8	2008/9	2009/10	Cı	ırrent Year 2010	/11		Medium Term Re enditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
- Councillors (Political Office Bearers plus Other)	1	А	В	С	D	E	F	G	Н	I
Salary		4,282	4,863	5,350	10,504	11,074	11,074	9,238	10,060	10,928
Pension Contributions		524	596	656		_				
Medical Aid Contributions		493	561	617	_	_				
Motor vehicle allowance		3,668	4,159	4,575	_	_		2,162	2,357	2,591
Cell phone allowance Housing allowance		304 15	344	379 19	436	436	436	458	513	575
Other benefits or allowances In-kind benefits		-	-	- 21						
Sub Total - Councillors		9,286	10,524	11,617	10,940	11,510	11,510	11,858	12,930	14,094
% increase	4		13.3%	10.4%	(5.8%)	5.2%	-	3.0%	9.0%	9.0%
Senior Managers of the Municipality	2									
Salary Pension Contributions		3,220	4,118	4,571	4,923	4,923	4,923	4,686	5,107	5,567
Medical Aid Contributions  Motor vehicle allowance  Cell phone allowance		70	97	108	130	130	130	72	86	94
Housing allowance Performance Bonus					-	_				

In-kind benefits										
Sub Total - Senior Managers of Municipality		3,290	4,215	4,679	5,053	5,053	5,053	4,758	5,193	5,661
% increase	4		28.1%	11.0%	8.0%	-	-	(5.8%)	9.1%	9.0%
Other Municipal Staff										
Basic Salaries and Wages		43,258	43,258	49,746	49,746	50,196	50,196	55,107	60,059	65,464
Pension Contributions		8,207	8,207	7,348	7,348	7,348	7,348	9,363	10,206	11,124
Medical Aid Contributions		2,271	2,271	12,529	12,529	12,529	12,529	12,573	13,705	14,938
Motor vehicle allowance		3,438	3,438	1,182	1,182	1,182	1,182	8,958	9,764	10,643
Cell phone allowance Housing allowance		-	-	- 1,255	- 1,255	- 1,255	- 1,255	1,094 3,724	1,192 4,059	1,299 4,424
Overtime		3,442	3,442	3,889	3,889	3,889	3,889	2,671	2,911	3,173
Performance Bonus			_			-			_	_
Other benefits or allowances In-kind benefits		3,520	3,520 -	1,692 -	1,692 -	1,692 -	1,692	- -	_	
Sub Total - Other Municipal Staff		64,136	64,136	77,640	77,640	78,090	78,090	93,489	101,895	111,066
% increase	4		-	21.1%	-	0.6%	-	19.7%	9.0%	9.0%
Total Parent Municipality		76,712	78,874	93,936	93,632	94,652	94,652	110,104	120,018	130,820
			2.8%	19.1%	(0.3%)	1.1%	-	16.3%	9.0%	9.0%

# 12.2. Disclosure of Salaries for Political Office Bearers, Councillors and Senior Managers

LIM334 Ba-Phalaborwa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No. 10	Salary	Contrib.	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.			2.	3.
Councillors	4							
Speaker	5		484,071		17,952			502,023
Chief Whip			453,816		17,952		L	471,768
Executive Mayor			605,089		17,952			623,041
Deputy Executive Mayor		_	_					-
Executive Committee								-
Total for all other councillors			5,604,595		324,684			5,929,279
Total Councillors	9	-	7,147,571	-	378,540			7,526,111
Senior Managers of the Municipality	6							
Municipal Manager (MM)	0		1,086,240					1,086,240
Chief Finance Officer			775,164		18,000		-	793,164
Deputy City Manager - Governance			691,685		18,000			709,685
Deputy City Manager - Procurement & Infrastructure		_	749,061		10,000			749,061
Deputy City Manager - Health, Safety & Social Issues			691,685		18,000			709,685
Deputy City Manager - Corporate & Human Resources			691,685		18,000			709,685
Bopary only manager compensate a manager recognition			0717000		10,000			707,000
List of each offical with packages >= senior manager								
_			_		_			-
_			_		_			-
_			_				L	-
								-
-			_		_		L L	-
-								_
-								_
								-
								-
								-
								_
								_

Total Senior Managers of the Municipality	9	-	4,685,520	-	72,000	-	-	4,757,520
A Heading for Each Entity  List each member of board by designation	7, 8							-
Total for municipal entities	9	-	_	-	-	-	_	_
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION		_	11,833,091	-	450,540	-	_	12,283,631

LIM334 Ba-Phalaborwa - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2009/10		c	Current Year 2010	0/11	В	sudget Year 2011	/12
Number	1	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other										
Councillors)		32		32	32		32	36		36
Board Members of municipal entities	3									
Municipal employees	4									
Municipal Manager and Senior Managers	2	6		6	6		6	6		6
Other Managers	6	20	18	2	19	18	1	29	27	2
Professionals		104	104	_	117	117	_	243	241	2
Finance		61	61		61	61		80	78	2
Spatial/town planning		1	1		1	1		1	1	
Information Technology										
Roads		25	25		28	28		120	120	
Electricity		17	17		27	27		42	42	
Water										

LIM334 Ba-Phalaborwa - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2009/10		c	Current Year 2010	0/11	Е	Budget Year 2011	/12
Number	1	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Sanitation										
Refuse										
Other		30	30		56	56		76	76	
Technicians		131	131		152	152	_	319	319	_
Finance										
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water		45	45		57	57		147	147	
Sanitation		8	8		4	4		39	39	
Refuse		78	78		91	91		133	133	
Other										
Clerks (Clerical and administrative)		50	50		50	50		85	85	
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
TOTAL PERSONNEL NUMBERS		373	333	40	432	393	39	794	748	46
								1		
% increase			(10.7%)	(88.0%)	980.0%	882.5%	(2.5%)	935.9%	(5.8%)	(93.9%)
Total municipal employees headcount	5									
Finance personnel headcount	7									
Human Resources personnel headcount	7									

# 13. MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Description		6,498       6,823       6,436       6,622       6,746       6,251       6,498       6,498       6,374       6,436       4,332       4,678         6,788       7,127       7,483       7,858       8,251       8,498       7,648       6,119       5,201       6,436       3,094       3,702         702								Medium T	erm Revenue and Framework	Expenditure			
R thousand	July	August	Sept.	October			January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source															
Property rates	3,017	3,017	3,017	3,017	3,017	3,017	3,017	3,017	3,017	3,017	3,017	3,017	36,200	39,460	43,011
Property rates - penalties & collection charges				_								-	-	-	-
Service charges - electricity revenue	6,498	6,823	6,436	6,622	6,746	6,251	6,498	6,498	6,374	6,436	4,332	4,750	74,266	80,950	88,235
Service charges - water revenue	6,788	7,127	7,483	7,858	8,251	8,498	7,648	6,119	5,201	6,436	3,094	3,817	78,320	85,369	93,052
Service charges - sanitation revenue	702	702	702	702	702	702	702	702	702	702	702	702	8,425	9,183	10,010
Service charges - refuse revenue	449	449	449	449	449	449	449	449	449	449	449	449	5,383	5,868	6,396
Service charges - other												-	-	-	-
Rental of facilities and equipment			100			100			_	40		967	1,207	508	2,077
Interest earned - external investments												-	-	-	-
Interest earned - outstanding debtors	1,882	1,967	1,026	2,566	1,540	2,395	838	2,566	1,026	1,197	1,351	2,172	20,527	38,369	41,822
Dividends received				_								-	-	-	-
Fines	56	78	49	51	14	125	125	46	78	45	120	140	927	1,010	1,101
Licences and permits	1,191	1,094	1,115	964	1,516	1,516	541	1,570	866	1,072	747	801	12,995	14,165	15,439
Agency services												-	-	-	-
Transfers recognised - operational	19,651				19,651				19,651			-	58,954	61,694	65,772
Other revenue									_	_		-	-	-	-
Gains on disposal of PPE												3,500	3,500	4,142	4,515

Total Revenue (excluding capital transfers and contributions)	40,234	21 257	20 277	22 227	41,885	22.052	10 010	20,966	37,365	10 205	12 012	20.215	300,703	240 714	371,429
contributions)		21,257	20,377	22,227	41,000	23,052	19,818	20,900	37,303	19,395	13,813	20,315	300,703	340,716	3/1,429
Expenditure By Type															
Employee related costs	8,187	8,187	8,187	8,187	8,187	8,187	8,187	8,187	8,187	8,187	8,187	8,187	98,246	107,088	116,726
Remuneration of councillors	988	988	988	988	988	988	988	988	988	988	988	988	11,858	12,930	14,094
Debt impairment												-	-	-	-
Depreciation & asset impairment	_											-	-	-	-
Finance charges	87	71	79	88	63	78	76	88	88	61	91	75	945	1,031	1,123
Bulk purchases	9,483	7,902	7,112	7,981	7,191	6,322	5,927	5,532	9,483	9,878	9,483	8,535	94,829	104,416	113,813
Other materials												-	-	-	-
Contracted services	1,008	1,210	1,109	1,160	1,129	807	998	897	928	787	1,210	857	12,100	13,189	14,376
Transfers and grants	_		_	_			_		_	_		-	-	-	-
Other expenditure	8,614	8,805	8,901	8,518	11,485	11,964	8,805	8,901	14,357	10,528	10,528	3,446	114,854	149,890	163,380
Loss on disposal of PPE												-	-	-	-
Total Expenditure	28,367	27,164	26,377	26,923	29,044	28,346	24,982	24,594	34,031	30,430	30,487	22,088	332,832	388,543	423,512
Surplus/(Deficit)	11,866	(5,908)	(5,999)	(4,696)	12,841	(5,294)	(5,164)	(3,628)	3,334	(11,035)	(16,675)	(1,773)	(32,129)	(47,827)	(52,083)
Transfers recognised - capital			10,710			10,710			10,710			-	32,129	47,827	52,083
Contributions recognised - capital												-	_	_	_
Contributed assets												_	_	_	_
Surplus/(Deficit) after capital transfers & contributions	11,866	(5,908)	4,711	(4,696)	12,841	5,416	(5,164)	(3,628)	14,043	(11,035)	(16,675)	(1,773)	(0)	(0)	(0)
Share of surplus/ (deficit) of associate		(2)/	.,	V-17	=,= · ·	3,112	V-1				(12/213)	-	_	_	_
Surplus/(Deficit)	11,866	(5,908)	4,711	(4,696)	12,841	5,416	(5,164)	(3,628)	14,043	(11,035)	(16,675)	(1,773)	(0)	(0)	(0)

Description						Budget Y	'ear 2011/12							um Term Reve benditure Fran	
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Multi-year expenditure to be appropriated															
Vote1 - Executive and Council							_					-	-	-	-
Vote2 - Budget and Treasury Department	1,500			2,500			1,700			800	500	1,000	8,000	2,000	-
Vote3 - Corporate Services			_				_					-	-	-	-
Vote4 - Community and Social Services			500	500	500		_					-	1,500	1,650	1,815
Vote5 - Planning and Development												-	-	-	-
Vote6 - Technical Services Department	3,112	3,112	3,112	3,112	3,112	3,112	3,112	3,112	3,112	3,112	3,112	3,115	37,344	65,732	74,082
Example 7 - Vote7							_					-	-	-	-
Example 8 - Vote8			_	1								-	-	-	-
Example 9 - Vote9			_	1						_		-	-	-	-
Example 10 - Vote10				1								-	-	-	-
Example 14 - Vote14			_				_			_		-	-		-
Example 15 - Vote15												-	-		-
Capital multi-year expenditure sub-total	4,612	3,112	3,612	6,112	3,612	3,112	4,812	3,112	3,112	3,912	3,612	4,115	46,844	69,382	75,897

Description						Budget Y	ear 2011/12							Revenue and E Framework	xpenditure
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital Expenditure - Standard															
Governance and administration	1,500	-	-	2,500	-	-	1,700	-	-	800	500	1,000	8,000	2,000	-
Executive and council	_											-	-	-	-
Budget and treasury office	1,500	-	-	2,500	_	_	1,700		_	800	500	1,000	8,000	2,000	-
Corporate services												-	-	-	-
Community and public safety	_	-	500	500	500	-	-	-	-	-	-	-	1,500	1,650	1,815
Community and social services	-	-	500	500	500	-	-	-	_	-	-	-	1,500	1,650	1,815
Sport and recreation												-	-	-	-
Public safety							_					-	-	-	-
Housing												-	-	-	-
Health												-	-	-	-
Economic and environmental services	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	27,844	50,827	52,083
Planning and development												-	-	-	-
Road transport	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	2,320	27,844	50,827	52,083
Environmental protection												-	-	-	-
Trading services	-	_	-	500	-	_	1,917	1,417	1,417	1,417	1,417	1,417	9,500	14,905	22,000
Electricity							1,417	1,417	1,417	1,417	1,417	1,417	8,500	12,000	17,804
Water				500								-	500	2,066	2,272
Waste water management							500					_	500	839	1,923
Total Capital Expenditure - Standard	3,820	2,320	2,820	5,820	2,820	2,320	5,937	3,737	3,737	4,537	4,237	4,737	46,844	69,382	75,897

LIM334 Ba-Phalaborwa - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS						Budget Y	ear 2011/12							m Term Reven enditure Frame	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash Receipts By Source													1		
Property rates Property rates - penalties & collection charges	3,017	3,017	3,017	3,017	3,017	3,017	3,017	3,017	3,017	3,017	3,017	3,017	36,200	39,460	43,011
Service charges - electricity revenue	6,498	6,823	6,436	6,622	6,746	6,251	6,498	6,498	6,374	6,436	4,332	4,750	74,266	80,950	88,235
Service charges - water revenue	6,788	7,127	7,483	7,858	8,251	8,498	7,648	6,119	5,201	6,436	3,094	3,817	78,320	85,369	93,052
Service charges - sanitation revenue	702	702	702	702	702	702	702	702	702	702	702	702	8,425	9,183	10,010
Service charges - refuse revenue	449	449	449	449	449	449	449	449	449	449	449	449	5,383	5,868	6,396
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	100	-	-	100	-	-	-	40	-	967	1,207	508	2,077
Interest earned - external investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	1,882	1,967	1,026	2,566	1,540	2,395	838	2,566	1,026	1,197	1,351	2,172	20,527	38,369	41,822
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	56	78	49	51	14	125	125	46	78	45	120	140	927	1,010	1,101
Licences and permits	1,191	1,094	1,115	964	1,516	1,516	541	1,570	866	1,072	747	801	12,995	14,165	15,439
Agency services	-	-	-	-	-	-		-	-	-	-	-	-	-	-
Transfer receipts - operational	19,651	-	-	-	19,651	-	-	-	19,651	-	-	-	58,954	61,694	65,772
Other revenue	-	_	-	-	-	-	_	-	-	-	-	-	-	-	-
Cash Receipts by Source	40,234	21,257	20,377	22,227	41,885	23,052	19,818	20,966	37,365	19,395	13,813	16,815	297,203	336,574	366,915
Other Cash Flows by Source															

Transfer receipts - capital		_	10,710	_	_	10,710	_	_	10,710	_	_	_	32,129	47,827	52,083
	-														
Contributions recognised - capital & Contributed assets				_								-	_	_	
Proceeds on disposal of PPE	-	-	-	-	-	-	_	-	_	-	-	3,500	3,500	4,142	4,515
Short term loans												-			
Borrowing long term/refinancing	_							L				-	_		
Increase (decrease) in consumer deposits	_											-	_	_	
Decrease (Increase) in non-current debtors Decrease (increase) other non-current receivables Decrease (increase) in non-current investments												- - -			
Total Cash Receipts by Source	40,234	21,257	31,087	22,227	41,885	33,762	19,818	20,966	48,074	19,395	13,813	20,315	332,832	388,543	423,512
Cash Payments by Type															
Employee related costs	8,187	8,187	8,187	8,187	8,187	8,187	8,187	8,187	8,187	8,187	8,187	8,187	98,246	107,088	116,726
Remuneration of councillors	988	988	988	988	988	988	988	988	988	988	988	988	11,858	12,930	14,094
Collection costs												-			
Interest paid	87	71	79	88	63	78	76	88	88	61	91	75	945	1,031	1,123
Bulk purchases - Electricity	6,069	6,069	6,069	6,069	6,069	6,069	6,069	6,069	6,069	6,069	6,069	6,069	72,829	80,112	87,322
Bulk purchases - Water & Sewer	5,500		_	5,500	_			5,500	L		5,500	-	22,000	24,304	26,491
Other materials												-			
Contracted services Grants and subsidies paid - other municipalities	1,008	1,210	1,109	1,160	1,129	807	998	897	928	787	1,210	857 –	12,100	13,189	14,376
Grants and subsidies paid - other												-	_		
General expenses	5,667	5,667	5,667	5,667	5,667	5,667	5,667	5,667	5,667	5,667	5,667	5,677	68,010	80,508	87,483
Cash Payments by Type	27,506	22,192	22,099	27,659	22,103	21,796	21,986	27,397	21,927	21,759	27,712	21,854	285,989	319,162	347,615
Other Cash Flows/Payments by Type															

LIM334: Ba-Phalaborwa Municipality\_Tabled budget 2011/2012 MTREF

Capital assets	3,904	3,904	3,904	3,904	3,904	3,904	3,904	3,904	3,904	3,904	3,904	3,903	46,844	69,382	75,897
Repayment of borrowing								1				-			
Other Cash Flows/Payments												-			
Total Cash Payments by Type	31,410	26,096	26,003	31,563	26,007	25,699	25,889	31,300	25,831	25,663	31,615	25,757	332,832	388,543	423,512
NET INCREASE/(DECREASE) IN CASH HELD	8,824	(4,839)	5,084	(9,335)	15,878	8,062	(6,071)	(10,334)	22,244	(6,268)	(17,803)	(5,442)	(0)	(0)	(0)
Cash/cash equivalents at the month/year begin:		8,824	3,985	9,069	(266)	15,612	23,674	17,603	7,269	29,513	23,245	5,442	-	(0)	(0)
Cash/cash equivalents at the month/year end:	8,824	3,985	9,069	(266)	15,612	23,674	17,603	7,269	29,513	23,245	5,442	(0)	(0)	(0)	(0)

# 14. ANNUAL BUDGET AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS

The service delivery and budget implementation plan will be approved by the Mayor after the council has approved the annual budget and IDP

#### 15. CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

LIM334 Ba-Phalaborwa - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2010/11		Medium Term R enditure Frame		Forecast 2013/14	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Estimate							
Parent Municipality:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1	2													
Contract 2														_
Contract 3 etc														
Total Operating Expenditure Implication		_	_	_	_	_	_	_	_	_	_	_	_	_
Potat operating Experience imprisation														
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	_
Total Parent Expenditure Implication		-	-	_	-	-	-	-	-	-	-	-	-	-

All services to be acquired on contracts are within the MTREF budget allocation.

# 16. CAPITAL EXPENDITURE DETAILS

LIM334 Ba-Phalaborwa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2007/8	2008/9	2009/10		ırrent Year 201	10/11		Medium Term Re enditure Framev	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure on new assets by Asset Class/Sub- class										
Infrastructure		37,309	38,932	16,842	26,642	20,059	20,059	36,844	64,893	72,160
Infrastructure - Road transport		11,500	8,838	14,602	19,242	12,659	12,659	28,344	52,343	53,750
Roads, Pavements & Bridges		3,500	8,838	7,452	19,242	12,659	12,659	28,344	52,343	53,750
Storm water		8,000	-	7,150						
Infrastructure - Electricity		7,907	6,720	2,000	7,400	7,400	7,400	8,500	12,550	18,409
Generation		-	-		-	_				
Transmission & Reticulation		7,207	6,720	-	4,400	4,400	4,400	8,000	12,000	17,804
Street Lighting		700	-	2,000	3,000	3,000	3,000	500	550	605
Infrastructure - Water		11,102	7,374	-	_	_	-	-	-	_
Dams & Reservoirs		-	-	-	-	-	-			
Water purification		-	-	_	-	-	-			
Reticulation		11,102	7,374	-	-	_	-			
Infrastructure - Sanitation		6,800	16,000	240	-	_	-	-	-	-
Reticulation		-	-	240	-	-	-	L		
Sewerage purification		6,800	16,000	-	-	_	-			
Infrastructure - Other		-	-	-	-	_	-	-	-	-
Waste Management		-	_	-	-	_	-			
Transportation	2	_	-	_	_	_	_			

Gas Other	3	-			_	-	-			
Community	· ·	1,500	-	12,200	14,962	-	-	1,500	1,650	1,815
Parks & gardens		-	_	_	_	-	-			
Sportsfields & stadia		-	_	_	9,204	-	-			
Swimming pools		_	_	_	_	-	_	L		
Community halls		_	_	_	_	-	_			
Libraries		-	_	_	_	-	-			
Recreational facilities		_	_	8,600	_	-	-			
Fire, safety & emergency		-	_	_	_	_	_			
Security and policing		-	_	_	258	_	_			
Buses	7		_	_	_	_	_			
Clinics		1,500	_	_	_	_	_			
Museums & Art Galleries		-	_	3,600	_	_	_			
Cemeteries		-	_	_	3,000	_	_	1,500	1,650	1,815
Social rental housing	8	-	_	_	_	_	_			
Other		1	-	_	2,500	_	-			
Heritage assets		_	_	2,000	-	_	_	_	_	_
Buildings Other	9	-	-	2,000						
Investment properties		_		_	500	-	_	_	_	
Housing development					500	-	-			

Other										
Other assets		6,695	9,600	3,500	8,000	8,000	-	500	839	1,923
General vehicles		_	-	-	-	-	-			
Specialised vehicles	10	4,225	_	_	-	-	-	500	839	1,923
Plant & equipment		217	_	2,500	-	-	-	L		
Computers - hardware/equipment		_	_	_	-	-	-			
Furniture and other office equipment		1,723	_	_	-	-	-			
Abattoirs		_	_	_	-	-	-			
Markets		_	_	1,000	2,000	2,000	-			
Civic Land and Buildings		_	9,600	_	6,000	6,000	-			
Other Buildings		530	_	_	-	-	-			
Other Land		-	_	_	-	-	-			
Surplus Assets - (Investment or Inventory)		_	_	_	_	_	_			
Other		_	_	_	-	_	-			
Agricultural assets List sub-class		_	-	-	-	-	-	_	_	_
List suv-class										
Biological assets List sub-class		_	-	-	_	-	_	_	_	_
List suv-class										
Intangibles		_	-	4,500	-	-	_	8,000	2,000	_
Computers - software & programming				3,500	_	-	-	8,000	2,000	
Other (list sub-class)				1,000						
Total Capital Expenditure on new assets	1						20,059	46,844	69,382	75,897

	45,504	48,532	39,042	50,104	28,059				
Specialised vehicles	-	-	-	_	-	-	-	-	-
Refuse	_								
Fire	_				L				
Conservancy Ambulances	_								
Ambulances									

LIM334 Ba-Phalaborwa - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2007/8	2008/9	2009/10		rent Year 201			Medium Term Re enditure Framev	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure on renewal of existing assets by Asset Class/Sub- class										
Infrastructure		-	-	-	14,023	15,425	16,968	-	-	ı
Infrastructure - Road transport		-	-	-	1,500	1,650	1,815	-	-	-
Roads, Pavements & Bridges				_	1,500	1,650	1,815			
Storm water										
Infrastructure - Electricity		-	-	-	7,500	8,250	9,075	-	_	-
Generation					_					
Transmission & Reticulation Street Lighting		_			7,500	8,250	9,075		_	_
Infrastructure - Water		_	-	_	2,520	2,772	3,049	-	_	-
Dams & Reservoirs										
Water purification										
Reticulation					2,520	2,772	3,049			

Infrastructure - Sanitation		_	_	_	_	_	_	_	_	
Reticulation					_			_	_	
Sewerage purification										
Infrastructure - Other		_	_	_	2,503	2,753	3,029	_	_	_
Waste Management				_						
Transportation	2				2,503	2,753	3,029			
Gas				_			_			
Other	3									
Community					1 500	1 /50	1 015			
Community Parks & gardens		-	-	-	1,500	1,650	1,815	-	_	-
Sportsfields & stadia										
Swimming pools										
Community halls				_						_
Libraries					_					
Recreational facilities			_	_						_
Fire, safety & emergency					1,500	1,650	1,815			
Security and policing		_		_				_		_
Buses	7	_	_	_	_			_	_	_
Clinics										
Museums & Art Galleries Cemeteries										
Social rental housing	8	_		_	_		_	_	_	_
Other	Ü	_		_	_		_		_	_
Heritage assets Buildings		-	_	-	-	_	-	-	_	-
Other	9									
	,									
Investment properties		_	_	_	_	_	_	_	_	_
Housing development								1		_
Other										
Other assets		-	-	-	3,900	4,290	4,719	=	-	_
General vehicles					650	715	787			

Specialised vehicles	10				2,100	2,310	2,541			
	10									
Plant & equipment			_	_	1,150	1,265	1,392		_	_
Computers - hardware/equipment Furniture and other office equipment		_			_		_	_	_	
Abattoirs		_								
Markets		_		_	_		_	_	_	
Civic Land and Buildings										
Other Buildings		_								
Other Land										
Surplus Assets - (Investment or Inventory)		_		_	_			_		
Other										
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class				_	_		_	_	_	
Biological assets		_	_	_	_	_	_	_	_	_
List sub-class		_	_	_				_	_	_
<u>Intangibles</u>		_	_	_	_	_	_	_	_	_
Computers - software & programming										
Other (list sub-class)										
Total Capital Expenditure on renewal of existing assets	1	_	_	_	19,423	21,365	23,502	_	_	-
Considered unbiden										
Specialised vehicles			-	-	-	_	-	-	-	-
Refuse		_								
Fire		_		_	_				_	
Conservancy		_								
Ambulances										

LIM334 Ba-Phalaborwa - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Outcome   Outcome   Outcome   Budget   Budget   Forecast   2011/12   +1 2012/13   +2 2013/14	Description	Ref	2007/8	2008/9	2009/10	Cu	ırrent Year 20°	10/11		Medium Term Re enditure Framev	
Infrastructure	R thousand	1									Budget Year +2 2013/14
Infrastructure - Road transport  Roads Pavements & Bridges  2.602  8.245  2.556  2.556  2.556  4.200  4.904  5.345  Storm water  130  1,550  481  481  481  Infrastructure - Electricity  3,068  2.500  - 775  4.500  5.254  5.727  Generation  Transmission & Reticulation  Transmission & Reticulation  Infrastructure - Water  1,000  Dams & Reservoirs  Water purification  Reticulation  Infrastructure - Sanitation  Reticulation  Severage purification  Severage purification  Severage purification  Infrastructure - Other  370  1,500  1,751  1,909  Waste Management  Transportation  2  1,000  1,751  1,909											
Infrastructure - Road transport  Roads Pavements & Bridges  2.602  8.245  2.556  2.556  2.556  4.200  4.904  5.345  Storm water  130  1,550  481  481  481  Infrastructure - Electricity  3,068  2.500  - 775  4.500  5.254  5.727  Generation  Transmission & Reticulation  Transmission & Reticulation  Infrastructure - Water  1,000  Dams & Reservoirs  Water purification  Reticulation  Infrastructure - Sanitation  Reticulation  Severage purification  Severage purification  Severage purification  Infrastructure - Other  370  1,500  1,751  1,909  Waste Management  Transportation  2  1,000  1,751  1,909											
Roads, Pavements & Bridges       2,602       8,245       2,556       2,556       4,200       4,904       5,345         Storm water       130       1,550       481       481       481         Infrastructure - Electricity       -       -       3,068       2,500       -       775       4,500       5,254       5,727         Generation       -       -       -       -       -       -       -       -       7,727       -<	Infrastructure		-	=	7,670	12,295	3,036	3,811	18,500	21,599	23,543
Storm water	Infrastructure - Road transport		_	-	2,732	9,795	3,036	3,036	4,200	4,904	5,345
Infrastructure - Electricity	Roads, Pavements & Bridges		L		2,602	8,245	2,556	2,556	4,200	4,904	5,345
Ceneration	Storm water				130	1,550	481	481			
Transmission & Reticulation         1,634         -         -         4,500         5,254         5,727           Street Lighting         1,434         2,500         -         775         -         6,200         7,239         7,890           Dams & Reservoirs         500         300         -         -         -         6,200         7,239         7,890           Reticulation         200         -         -         -         2,100         2,452         2,672           Reticulation         300         -         -         -         -         2,100         2,452         2,672           Reticulation         200         -         -         -         -         1,500         1,751         1,909           Waste Management Transportation         2         370         -         -         -         -         1,500         1,751         1,909	Infrastructure - Electricity		-	-	3,068	2,500	_	775	4,500	5,254	5,727
Street Lighting	Generation				-	_	-		_		
Infrastructure - Water     1,000   -   -   -   6,200   7,239   7,890	Transmission & Reticulation		L		1,634	_	-		4,500	5,254	5,727
Dams & Reservoirs       500         Water purification       300         Reticulation       200         Infrastructure - Sanitation       -         Reticulation       300         Sewerage purification       300         Infrastructure - Other       -         Waste Management       370         Transportation       2	Street Lighting				1,434	2,500	-	775			
Water purification       300       6,200       7,239       7,890         Infrastructure - Sanitation       -       -       500       -       -       -       2,100       2,452       2,672         Reticulation       300       300       2,100       2,452       2,672         Infrastructure - Other       -       -       370       -       -       -       1,500       1,751       1,909         Waste Management Transportation       2       370       1,500       1,751       1,909	Infrastructure - Water		-	-	1,000	-	_	-	6,200	7,239	7,890
Reticulation         200         6,200         7,239         7,890           Infrastructure - Sanitation         -	Dams & Reservoirs			_	500				_		
Infrastructure - Sanitation	Water purification				300	_			_	_	
Reticulation         300         200         2,100         2,452         2,672           Infrastructure - Other         -         -         -         -         -         -         1,500         1,751         1,909           Waste Management Transportation         2         -         -         -         -         -         -         1,500         1,751         1,909	Reticulation				200				6,200	7,239	7,890
Sewerage purification         200         2,100         2,452         2,672           Infrastructure - Other         -         -         -         -         -         -         -         1,500         1,751         1,909           Waste Management Transportation         2         -         -         -         -         -         -         1,500         1,751         1,909	Infrastructure - Sanitation		-	-	500	-	_	-	2,100	2,452	2,672
Infrastructure - Other	Reticulation			_	300						
Waste Management         370         1,500         1,751         1,909           Transportation         2         2         1,751         1,909	Sewerage purification				200				2,100	2,452	2,672
Transportation 2	Infrastructure - Other		-	-	370	-	_	-	1,500	1,751	1,909
	Waste Management				370				1,500	1,751	1,909
Gas	Transportation	2									
Other 3											

Community		-	-	3,120	11,560	3,604	3,604	3,000	3,503	3,818
Parks & gardens				389	560	174	174	2,500	2,919	3,181
Sportsfields & stadia				340	1,500	465	465			
Swimming pools			_	-	-	-				
Community halls				420	2,500	775	775			
Libraries				_	2,500	775	775			
Recreational facilities			_	1,230	-	-				
Fire, safety & emergency				_	1,500	465	465			
Security and policing				_	-	-				
Buses	7			_	-	-				
Clinics				_	-	-				
Museums & Art Galleries				_	-	-				
Cemeteries				741	3,000	951	951	500	584	636
Social rental housing	8			-	_	_				
Other				_	_	<b>1</b> _		·		
Heritage assets Buildings		_	_	_	_	_	_	_	_	_
Other	9									
Investment properties Housing development		_	_	_	_	_	_	_	_	_
Other										
Other assets		_	_	3,690	6,900	2,139	2,139	4,300	5,020	5,472
General vehicles				.,	1,122	1121	1,023	.,	-,0	-,2

	l			1,825	3,300	1,023				
Specialised vehicles	10			275		_	1			
	10				0.500		775		5.000	5 470
Plant & equipment				-	2,500	775	775	4,300	5,020	5,472
Computers - hardware/equipment				490	-	-				
Furniture and other office equipment				1,100	1,100	341	341			
Abattoirs				-	-	_				
Markets				-	_	_				
Civic Land and Buildings				-	_	_				
Other Buildings				-	_	_				
Other Land				-	_	_				
Surplus Assets - (Investment or Inventory)				-	_	_				
Other				-	_	_				
Agricultural assets		_	-	_	-	-	_	-	-	-
List sub-class										_
Biological assets		-	-	-	_	_	-	-	-	_
List sub-class										
<u>Intangibles</u>		-	-	-	_	_	-	-	-	_
Computers - software & programming Other (list sub-class)										
Onto histour ourse										
Total Repairs and Maintenance Expenditure	1	-	-	14,480	30,755	8,780	9,555	25,800	30,122	32,832

#### **DETAILED CAPITAL PROGRAMMES**

Municipal Vote/Capital project					2011/12	Medium Term Re Framew		diture Pro	ject information	
R thousand	Program/Project description	Asset Class 4.	Asset Sub-Class 4.	Total Project Estimate	Current Year 2010/11 Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Ward location	New or renewal
Parent municipality: List all capital projects grouped by Municipal Vote		Examples	Examples							
Budget and Treasury	Intergrated Financial Management	Intagibles	Computer Software	10,000		8,000	2,000			NEW
,	System  Computer Foreign	Ŭ	Computer Software  Cemetries	· ·				_	_	New
Community Services	Cementry Fencing	Community Assets		1,720	_	1,500	_			
Technical Services	Mobile Water Tanker	Other Assets	Specialized Vehicle	500		500				NEW
Technical Services	Honey Sucker	Other Assets	Specialized Vehicle	500		500	584	636		NEW
Technical Services	Electricty Switchgears	Insfrastructure	Electricy Transmission			3,000	3,503	4,269		NEW
Technical Services	Street lights	Insfrastructure	Street lighting			500	_	-		
Technical Services	Rehabilitation of Streets	Insfrastructure	Roads Instrastructure			2,071	2,418	2,636		
-		_		_			-	_	_	
Technical Services	MIG Projects	Insfrastructure	Street paving	_		25,773	55,040	61,994		
Technical Services	Electrification	Insfrastructure	Electricy Reticulation			5,000	5,838	6,363		
							-	-	_	
								-		
Total Capital expenditure						46,844	69,382	75,897		

#### 17. LEGISLATION COMPLIANCE STATUS

The budget compilation has taken into account the following legislative documents

- ❖ Municipal Finance Management Act (MFMA), Act No.56 of 2003
- ❖ Division of Revenue of Act (DoRA) and the Bill 2011
- ❖ Budget Regulations and Circulars
- Asset Management Regulations
- Minimum Competency Levels of Municipal Finance Officers Regulations
- Local Government: Municipal Property Rates Act(MPRA)

### 18. OTHER SUPPORTING DOCUMENTS

### 18.1. Supporting details to Budgeted Financial Performance

LIM334 Ba-Phalaborwa - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

LIM334 Ba-Phalaborwa - Supporting Table	SALS	supportingin	g detail to B	suagetea Fin	anciai Perior	mance			Г		
Description	Ref	2007/8	2008/9	2009/10		Current Ye	ear 2010/11			Medium Term Re enditure Framev	
Description	Koi	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		22,000	21,200	30,470	33,212	33,212	33,212	33,212	36,200	39,460	43,011
less Revenue Foregone											
Net Property Rates		22,000	21,200	30,470	33,212	33,212	33,212	33,212	36,200	39,460	43,011
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		31,459	46,302	62,508	68,134	65,144	65,144	65,144	74,266	80,950	88,235
less Revenue Foregone											
Net Service charges - electricity revenue		31,459	46,302	62,508	68,134	65,144	65,144	65,144	74,266	80,950	88,235
l	,										
Service charges - water revenue	6	33,908	27.000	93,847	71.050	71,003	71 002	71 000	70 220	05.270	02.052
Total Service charges - water revenue  less Revenue Foregone		33,900	37,900	93,047	71,853	71,003	71,003	71,003	78,320	85,369	93,052
Net Service charges - water revenue		33,908	37,900	93,847	71,853	71,003	71,003	71,003	78,320	85,369	93,052
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		8,670	6,100	10,682	7,729	6,974	6,974	6,974	8,425	9,183	10,010
less Revenue Foregone											
Net Service charges - sanitation revenue		8,670	6,100	10,682	7,729	6,974	6,974	6,974	8,425	9,183	10,010
Service charges - refuse revenue	6										
Total refuse removal revenue		5,109	3,420	6,295	4,939	7,000	7,000	7,000	5,383	5,868	6,396

Total landfill revenue  less Revenue Foregone		_							_		
Net Service charges - refuse revenue		5,109	3,420	6,295	4,939	7,000	7,000	7,000	5,383	5,868	6,396
Other Revenue by source											
Fuel levy Other revenue	3			3,138	8,949	8,809	8,809	8,809	_	_	_
Total 'Other' Revenue	1	-	-	3,138	8,949	8,809	8,809	8,809	-	-	-
EXPENDITURE ITEMS: Employee related costs											
Salaries and Wages	2	49,498	56,342	47,477	35,876	51,230	51,230	51,230	59,151	64,474	70,277
Contributions to UIF, pensions, medical aid		_		28,693	22,472	20,835	20,835	20,835	22,649	24,688	26,910
Travel, motor car, accom; & other allowances  Housing benefits and allowances				26,673	14,045 7,490	5,185 2,523	5,185 2,523	5,185 2,523	10,051 3,724	10,956 4,059	11,942 4,424
Overtime		_	_	3,939	2,809	3,370	3,370	3,370	2,671	2,911	3,173
Performance bonus		_	_	-	_	5,512	5,515	9,51.5	2,511	_,,	5,1.15
Long service awards		_	-	-	-						
Payments in lieu of leave		-	-	_	-						L
Post-retirement benefit obligations	4	-	-	_	-						
sub-total	5	49,498	56,342	106,782	82,692	83,143	83,143	83,143	98,246	107,088	116,726
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	49,498	56,342	106,782	82,692	83,143	83,143	83,143	98,246	107,088	116,726
Contributions recognised - capital											
List contributions by contract											
		_	_								
_		_							-		
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment				-							
Lease amortisation		_	_								
Capital asset impairment	1										
Total Depreciation & asset impairment	1	-	_	-	-	-	-	_	_	-	-

Bulk purchases											
Electricity Bulk Purchases		19,590	19,590	59,329	53,175	53,175	53,175	53,175	72,829	80,112	87,322
Water Bulk Purchases		47,886	-	38,000	20,000	26,000	26,000	26,000	22,000	24,304	26,491
Total bulk purchases	1	67,476	19,590	97,329	73,175	79,175	79,175	79,175	94,829	104,416	113,813
Contracted services											
List services provided by contract				2,700	6,900	8,521	8,521	8,521	12,100	13,189	14,376
sub-total Allocations to organs of state:	1	-	-	2,700	6,900	8,521	8,521	8,521	12,100	13,189	14,376
Electricity Water Sanitation Other			_					_			

Total contracted services		-	-	2,700	6,900	8,521	8,521	8,521	12,100	13,189	14,376
Other Expenditure By Type Collection costs Contributions to 'other' provisions Consultant fees Audit fees General expenses List Other Expenditure by Type	3	99,129	131,112	950 135,863	1,600 162,858	1,600 119,016	1,600 119,016	1,600 119,016	1,660 113,194	1,809 148,081	1,972 161,408
- - - - -											
- - - -											
Total 'Other' Expenditure	1	99,129	131,112	136,813	164,458	120,616	120,616	120,616	114,854	149,890	163,380
Total Other Experiulture		17,127	131,112	130,013	104,430	120,010	120,010	120,010	114,004	147,070	103,300
Repairs and Maintenance by Expenditure Item Employee related costs	8			_							
Other materials Contracted Services Other Expenditure		_						_			
Total Repairs and Maintenance Expenditure	9	-	-	-	-	-	-	-	-		-

#### 18.2. **Matrix Financial Performance**

LIM334 Ba-Phalaborwa - Supporting Table SA2	Matrix										
Description	Ref	Vote1 - Executive and Council	Vote2 - Budget and Treasury Department	Vote3 - Corporate Services	Vote4 - Community and Social Services	Vote5 - Planning and Development	Vote6 - Technical Services Department	Example 7 - Vote7	Example 14 - Vote14	Example 15 - Vote15	Total
R thousand	1										
Revenue By Source											
Property rates Property rates - penalties & collection charges			36,200	_							36,200 -
Service charges - electricity revenue					_		74,266				74,266
Service charges - water revenue							78,320		_		78,320
Service charges - sanitation revenue		_					8,425		_		8,425
Service charges - refuse revenue Service charges - other		_			5,383		_		_		5,383 -
Rental of facilities and equipment Interest earned - external investments				1,207							1,207 -
Interest earned - outstanding debtors			20,527								20,527
Dividends received		_			_						-
Fines			L		927	_		_			927
Licences and permits					12,995			_			12,995
Agency services Other revenue		_			_		_				-
Transfers recognised - operational			55,751	2,667			536		_		58,954
Gains on disposal of PPE			3,500								3,500
Total Revenue (excluding capital transfers and contributions)		-	115,978	3,874	19,305	-	161,547	-	-	-	300,703
Expenditure By Type	-										
Employee related costs		7,952	13,571	13,571	30,340	4,465	31,072				100,972

Remuneration of councillors	11,858									11,858
Debt impairment										
Depreciation & asset impairment	_						_			-
Finance charges		945				94,829				95,774
Bulk purchases							_			-
Other materials										-
Contracted services		2,420	3,840	5,840						12,100
Transfers and grants										-
Other expenditure	4,594	14,502	11,485	28,714	6,891	45,942				112,128
Loss on disposal of PPE										-
Total Expenditure	24,404	31,439	28,897	64,894	11,356	171,843	-	-	-	332,832
Surplus/(Deficit)	(24,404)	84,539	(25,023)	(45,589)	(11,356)	(10,296)	_	-	-	(32,129)
Transfers recognised - capital						32,129				32,129
Contributions recognised - capital						02,127				-
Contributed assets										_
Surplus/(Deficit) after capital transfers & contributions					(11,356)			-	-	0
	(24,404)	84,539	(25,023)	(45,589)		21,833	-			

### 18.3. Supporting Details to Budgeted Financial Position

Table SA3 Supportinging detail Financial Position'

		2007/8	2008/9	2009/10		Current Ye	ear 2010/11			Medium Term Re enditure Framev	
Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand											
ASSETS											
<u>Call investment deposits</u>											
Call deposits < 90 days		_							_	_	
Other current investments > 90 days				88	88	131	131	131	144	202	161
Total Call investment deposits	2	-	-	88	88	131	131	131	144	202	161
Consumer debtors											
Consumer debtors				57,340	76,500	102,414	102,414	102,414	112,656	157,718	126,174
Less: Provision for debt impairment											
Total Consumer debtors	2	-	-	57,340	76,500	102,414	102,414	102,414	112,656	157,718	126,174
Debt impairment provision											
Balance at the beginning of the year											
Contributions to the provision					_			_			
Bad debts written off					_						
Balance at end of year		-	-	-	1	-	-	-	-	-	-
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)				290,869	316,572	961.666	961.666	961,666	1,057,833	1,480,966	1.184.773
Leases recognised as PPE	3			270,007	010,072	701,000	701,000	701,000	1,007,000	1,100,700	1,101,770
Less: Accumulated depreciation											
Total Property, plant and equipment (PPE)	2	-	-	290,869	316,572	961,666	961,666	961,666	1,057,833	1,480,966	1,184,773
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities				1,983	2,181	_					

Total Current liabilities - Borrowing		-	_	1,983	2,181	_	_	-	-	-	-
Trade and other never block											
Trade and other payables Trade and other creditors				178,600	200,370	2,555	2,555	2,555	5,366	10,194	11,214
Unspent conditional transfers				7,042	200,370	2,555	2,000	2,555	5,300	10,194	11,214
VAT				56,890	76,890	7,689	7,689	7,689	8,458	11,841	9,473
Total Trade and other payables	2	_	_	242,532	277,260	10,244	10,244	10,244	13,823	22,036	20,687
Total Trade and other payables			_	242,332	211,200	10,244	10,244	10,244	13,023	22,030	20,007
Non current liabilities - Borrowing											
Borrowing	4										
Finance leases (including PPP asset element)				6,000	6,600						
Total Non current liabilities - Borrowing		-	-	6,000	6,600	-	-	-	-	-	-
<u>Provisions - non-current</u>											
Retirement benefits				67,000	52,000						
List other major provision items											
Refuse landfill site rehabilitation						_					
Other						-	-	-	-	-	-
Total Provisions - non-current		=.	=	67,000	52,000	=	=	-	-	-	=
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance											
GRAP adjustments			-	_	_	_	_	_			_
Restated balance		_	_		_	_	_	_	_	_	_
Surplus/(Deficit)		_	_	_	_	_	_	_	(0)	(0)	(0)
									(0)	(0)	(0)
Appropriations to Reserves				3,130	13,000	1,074,968	1,074,968	1,074,968	1,182,465	1,655,451	1,324,360
Transfers from Reserves											
Depreciation offsets											
Other adjustments											
Accumulated Surplus/(Deficit)	1	_	_	3,130	13,000	1,074,968	1,074,968	1,074,968	1,182,465	1,655,451	1,324,360
Reserves				07.00	.0,000	1,07.1,700	.,0,,,,	1,07 1,700	1,102,100	1,000,101	1,02 1,000
Housing Development Fund	-										
Capital replacement											
Capitalisation											
Government grant											
Donations and public contributions											
Self-insurance											
Other reserves (list)											

Revaluation											
Total Reserves	2	-	1	_	ı	-	1	-	-	-	I
TOTAL COMMUNITY WEALTH/EQUITY	2	-	ı	3,130	13,000	1,074,968	1,074,968	1,074,968	1,182,465	1,655,451	1,324,360
Total capital expenditure includes expenditure	ure or	nationally s	ignificant pri	orities:							
Provision of basic services											
2010 World Cup											

### 18.4. Social, Economic and Demographic Statistics and Assumptions

LIM334 Ba-Phalaborwa - Supporting Table SA9 Social, economic and demographic statistics and assumptions

LIM334 Ba-Phalaborwa - Supporting 1a  Description of economic indicator	Basis of calculation	1996 Census	2001 Census	2007 Survey	2007/8	2008/9	2009/10	Current Year 2010/11		Medium Term Re enditure Framev	
<u>Demographics</u>											
Population				131,522	131,522	131,522	131,522	131,522	131,522	131,522	131,522
Females aged 5 - 14				13,967	13,967	13,967	13,967	13,967	13,967	13,967	13,967
Males aged 5 - 14				23,096	23,096	23,096	23,096	23,096	23,096	23,096	23,096
Females aged 15 - 34				13,967	13,967	13,967	13,967	13,967	13,967	13,967	13,967
Males aged 15 - 34				23,096	23,096	23,096	23,096	23,096	23,096	23,096	23,096
Unemployment				3,842	3,842	3,842	3,842	3,842	3,842	3,842	3,842
Household income (households) (1.)	-										
None	_			54,960	54,960	54,960	54,960	54,960	54,960	54,960	54,960
R1 - R4800				3,678	3,678	3,678	3,678	3,678	3,678	3,678	3,678
R4800 - R9600				3,123	3,123	3,123	3,123	3,123	3,123	3,123	3,123
Poverty profiles (2.)											
Insert description											
Household/demographics (000)				121 522 000	121 522 000						
Number of people in municipal area				131,522,000	131,522,000	131,522,000	131,522,000	131,522,000	131,522,000	131,522,000	131,522,000
Number of poor people in municipal area	_	_	_		-	-	-	-	-	-	-
Number of households in municipal area				32,253	32,253	32,253	32,253	32,253	32,253	32,253	32,253
Number of poor households in municipal area				-	-	-	-	-	-	-	-
Definition of poor household (R per month)	_			1,050	1,050	1,050	1,050	1,050	1,050	1,050	1,050
- Housing statistics (3.)											
Formal				29,780	29,780	29,780	29,780	29,780	29,780	29,780	29,780
Informal				360	360	360	360	360	360	360	360
Total number of households		_	_	30,140	30,140	30,140	30,140	30,140	30,140	30,140	30,140
Dwellings provided by municipality (4.)				3,652	3,652	3,652	3,652	3,652	30,500	30,500	30,500
Dwellings provided by province/s				-		3,032	0,002	5,052	30,300	- 50,000	- 30,000
Dwellings provided by private sector (5.)						_		_			
Total new housing dwellings		-	-	3,652	3,652	3,652	3,652	3,652	30,500	30,500	30,500
				0,002	0,002	0,002	0,002	0,002	20,030	20,000	30,030
Economic (6.)											

Inflation/inflation outlook (CPIX)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - borrowing			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - investment		_	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Remuneration increases			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consumption growth (electricity)			7.2%	7.2%	7.2%	7.2%	7.2%	7.2%	7.2%
Consumption growth (water)			5.2%	5.2%	5.2%	5.2%	5.2%	5.2%	5.2%
Collection rates (7.)									
Property tax/service charges			57.0%	57.0%	57.0%	57.0%	57.0%	57.0%	57.0%
Rental of facilities & equipment			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest - external investments			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest - debtors			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Revenue from agency services			37.0%	37.0%	37.0%	37.0%	37.0%	37.0%	37.0%

## 18.5. Property Rates Summary

		2007/8	2008/9	Curre	ent Year 20	10/11	2011/12 Me	edium Term	
Description	Ref	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Valuation:									
	1		0000104104						
Date of valuation:			2009/01/01				2040/2044		
Financial year valuation used	2		2009/2010 Yes	Yes			2010/2011 Yes		
Municipal by-laws s6 in place? (Y/N)  Municipal/assistant valuer appointed? (Y/N)	2		Yes	Yes			Yes		
Municipal/assistant valuer appointed? (1/N)  Municipal partnership s38 used? (Y/N)			NO NO	No			No.	0	
No. of assistant valuers (FTE)	3		3	3			3	_	_
No. of data collectors (FTE)	3		48	48			48	_	_
No. of internal valuers (FTE)	3		40	40			40	_	_
No. of external valuers (FTE)	3		3	3			3		
No. of additional valuers (FTE)	4		2	2			2		_
Valuation appeal board established? (Y/N)	1		Yes	Yes			Yes	_	_
Implementation time of new valuation roll (mths)			5	5			5		
No. of properties	5		21 276	21 276			21 276	_	_
No. of sectional title values	5		313	313			313	_	_
No. of unreasonably difficult properties s7(2)	-		25	25			25	_	_

		2007/8	2008/9	Curre	ent Year 20	10/11	2011/12 Me	edium Term	
Description	Ref	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
No. of supplementary valuations			17	17			17	_	_
No. of valuation roll amendments			225	225			225	_	_
No. of objections by rate payers			466	466			466	_	_
No. of appeals by rate payers			2	2			2	_	_
No. of successful objections	8		225	225			225	_	_
No. of successful objections > 10%	8		176	176			176	_	_
Supplementary valuation			40 436	40 436			0	_	-
Public service infrastructure value (Rm)	5		22	22			22	_	_
Municipality owned property value (Rm)			572	572			572	_	-
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)			6	6			6	_	-
Valuation reductions-nature reserves/park (Rm)			_	_			-	_	-
Valuation reductions-mineral rights (Rm)			_	_			-	_	_
Valuation reductions-R15,000 threshold (Rm)			197	197			197	_	_
Valuation reductions-public worship (Rm)			24	24			24	_	_
Valuation reductions-other (Rm)			157	157			157	_	_
Total valuation reductions:		_	383	383	_	_	383	_	_
Total value used for rating (Rm)	5								
Total land value (Rm)	5						_		

		2007/8	2008/9	Curre	ent Year 20	10/11	2011/12 Me	edium Term	
Description	Ref	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Total value of improvements (Rm)  Total market value (Rm)	5 5		7 189	7 189 -			7 189	7 621	8 078
Residential rate used to determine rate for other categories? (Y/N)  Differential rates used? (Y/N)  Limit on annual rate increase (s20)? (Y/N)  Special rating area used? (Y/N)  Phasing-in properties s21 (number)  Rates policy accompanying budget? (Y/N)  Fixed amount minimum value (R'000)  Non-residential prescribed ratio s19? (%)	5		Yes Yes Yes No 1052 Yes None	Yes Yes Yes 1052 Yes None None			Yes Yes Yes 1052 Yes None None	1157.2	1272.92
Rate revenue:  Rate revenue budget (R '000)  Rate revenue expected to collect (R'000)	6			30 470		30 470	33 212	36 201	39 459

		2007/8	2008/9	Curre	ent Year 20	10/11	2011/12 Me & Exper	edium Term nditure Fram	
Description	Ref	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Expected cash collection rate (%)			100.0%	100.0%		100.0%	100.0%	100.0%	100.0%
Special rating areas (R'000)	7								
Rebates, exemptions - indigent (R'000)			0	-		_			
Rebates, exemptions - pensioners (R'000)									
Rebates, exemptions - bona fide farm. (R'000)									
Rebates, exemptions - other (R'000)									
Phase-in reductions/discounts (R'000)									
Total rebates, exemptns, reductns, discs (R'000)		_	0	-	-	_	_	_	-

## 18.6. Property Rates by Category

LIM334 Ba-Phalaborwa - Supporting Table SA13 Property rates by category (budget year)

LIWOOT Da-I Halabol wa - Gu		Resi.	Indust.	Bus. &	Farm	State-	Muni	Public	Private	Formal	Comm.	State	Section	Protect.	Natio	Publ	Mi
				Comm.	props.	owned	props.	service	owned	&	Land	trust	8(2)(n)	Areas	nal	ic	nin
Description	Def							infra.	towns	Informal		land	(note 1)		Monu	ben	g
Description	Ref									Settle.					m/ts	efit	Pr
																orga	ор
																ns.	s.
Budget Year 2010/11																	
Valuation:																	
No. of properties		13 101	252	592	685	293	6 302	23	1								
No. of sectional title																	
property values		313															
No. of unreasonably																	
difficult properties s7(2)					25												
No. of supplementary																	
valuations		9	6	2													
Supplementary																	
valuation (Rm)		3 165 000	2 900 000	1 500 000													
No. of valuation roll																	
amendments		85	14	19	107												
No. of objections by																	
rate-payers		160	37	86	183												
No. of appeals by rate-																	
payers				1	1												
No. of appeals by rate-																	
payers finalised				-	-												
No. of successful																	
objections	5	85	14	19	107												
No. of successful																	
objections > 10%	5	45	9	17	58												

LIM334 Ba-Phalaborwa - Supporting Table SA13 Property rates by category (budget year)

		Resi.	Indust.	Bus. &	Farm	State-	Muni	Public	Private	Formal	Comm.	State	Section	Protect.	Natio	Publ	Mi
				Comm.	props.	owned	props.	service	owned	&	Land	trust	8(2)(n)	Areas	nal	ic	nin
Description	Ref							infra.	towns	Informal		land	(note 1)		Monu	ben	g
Description	Kei									Settle.					m/ts	efit	Pr
																orga	ор
																ns.	s.
Estimated no. of																	
properties not valued																	
Years since last																	
valuation (select)																	
Frequency of valuation																	
(select)																	
Method of valuation																	
used (select)																	
Base of valuation																	
(select)																	
Phasing-in properties																	
s21 (number)		82		285	685												
Combination of rating																	
types used? (Y/N)		No															
Flat rate used? (Y/N)		No															
Is balance rated by																	
uniform rate/variable rate?		Variable															
Valuation reductions:																	
Valuation reductions-																	
public infrastructure (Rm)		6															
Valuation reductions-																	
nature reserves/park (Rm)		-															
Valuation reductions-																	
mineral rights (Rm)		_															

LIM334 Ba-Phalaborwa - Supporting Table SA13 Property rates by category (budget year)

		Resi.	Indust.	Bus. &	Farm	State-	Muni	Public	Private	Formal	Comm.	State	Section	Protect.	Natio	Publ	Mi
				Comm.	props.	owned	props.	service	owned	&	Land	trust	8(2)(n)	Areas	nal	ic	nin
Doorintian	Ref							infra.	towns	Informal		land	(note 1)		Monu	ben	g
Description	Rei									Settle.					m/ts	efit	Pr
																orga	ор
																ns.	s.
Valuation reductions-																	
		197															
R15,000 threshold (Rm)																	
V 1 6 1 6																	
Valuation reductions-		0.4															
public worship (Rm)		24															
Valuation reductions-	2	0															
other (Rm)	2	U															
Total valuation reductions:  Total value used for																	
rating (Rm)	6	6 234															
Total land value (Rm)	6	0 234															
Total value of	0																
improvements (Rm)	6																
Total market value (Rm)	6	7 189															
rotal manter raids (rain)																	
Rating:																	
Average rate	3																
Rate revenue budget (R																	
'000)																	
Rate revenue expected																	
to collect (R'000)																	
Expected cash																	
collection rate (%)	4																
Special rating areas																	

LIM334 Ba-Phalaborwa - Supporting Table SA13 Property rates by category (budget year)

		Resi.	Indust.	Bus. &	Farm	State-	Muni	Public	Private	Formal	Comm.	State	Section	Protect.	Natio	Publ	Mi
				Comm.	props.	owned	props.	service	owned	&	Land	trust	8(2)(n)	Areas	nal	ic	nin
Description	Ref							infra.	towns	Informal		land	(note 1)		Monu	ben	g
Description	Kei									Settle.					m/ts	efit	Pr
																orga	ор
																ns.	s.
(R'000)																	
Rebates, exemptions -																	
indigent (R'000)																	
Rebates, exemptions -																	
pensioners (R'000)																	1
Rebates, exemptions -																	1
bona fide farm. (R'000)																	1
Rebates, exemptions -																	
other (R'000)																	
Phase-in																	1
reductions/discounts																	1
(R'000)																	
Total																	1
rebates,exemptns,reductn																	İ
s,discs (R'000)																	ĺ
																	ĺ

### The data for budget and current year is the same.

### 18.7. Household Bills

LIM334 Ba-Phalaborwa - Supporting Table SA14 Household bills

Description	Ref	2007/8	2008/9	2009/10	Cu	rrent Year 2010/		2011/12 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Rand/cent						<del>g</del>		% incr.			
Monthly Account for Household - 'Large' Household	1										
Rates and services charges:											
Property rates		203.13	203.13	304.70	304.70	304.70	304.70	304.70	304.70	304.70	304.70
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		365.70	365.70	604.18	604.18	604.18	604.18	604.18	604.18	604.18	604.18
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		95.08	95.08	105.55	105.55	105.55	105.55	105.55	105.55	105.55	105.55
Sanitation		77.73	77.73	94.91	94.91	94.91	94.91	94.91	94.91	94.91	94.91
Refuse removal		37.52	37.52	45.82	45.82	45.82	45.82	45.82	45.82	45.82	45.82
Other		-	-	-	-	-	-	-	-	-	-
sub-total		779.16	779.16	1,155.16	1,155.16	1,155.16	1,155.16	-	1,155.16	1,155.16	1,155.16
VAT on Services											
Total large household bill:		779.16	779.16	1,155.16	1,155.16	1,155.16	1,155.16	-	1,155.16	1,155.16	1,155.16
% increase/-decrease			-	48.3%	-	-	-		-	-	-
Monthly Account for Household - 'Small' Household	2										

Property rates  Electricity: Basic levy Electricity: Consumption Water: Basic levy Water: Consumption Sanitation Refuse removal Other sub-total VAT on Services Total small household bill: % increase/-decrease  Monthly Account for Household - 'Small' Household receiving free basic services Rates and services charges:	- 171.81 - 74.75 38.23 35.40 - 320.19	- 182.12 - 79.24 40.52 37.52 -	- 182.12 - 76.35 40.52 37.52	193.05 - 80.93 42.95	204.63 - 85.79	216.91 -	229.92	243.72	258.34	273.84
Electricity: Consumption Water: Basic levy Water: Consumption Sanitation Refuse removal Other sub-total VAT on Services Total small household bill: % increase/-decrease	171.81 - 74.75 38.23 35.40 -	182.12 - 79.24 40.52 37.52 -	182.12 - 76.35 40.52	- 80.93	-	-	_		258.34	273.84
Water: Basic levy Water: Consumption Sanitation Refuse removal Other sub-total VAT on Services Total small household bill: % increase/-decrease  Monthly Account for Household - 'Small' Household receiving free basic services	- 74.75 38.23 35.40 -	- 79.24 40.52 37.52 -	- 76.35 40.52	- 80.93	-	-	_		258.34	273.84
Water: Consumption Sanitation Refuse removal Other sub-total VAT on Services Total small household bill: % increase/-decrease  Monthly Account for Household - 'Small' Household receiving free basic services	74.75 38.23 35.40	79.24 40.52 37.52	76.35 40.52	80.93			_		i — — — — — — — — — — — — — — — — — — —	273.04
Sanitation Refuse removal Other sub-total VAT on Services Total small household bill: % increase/-decrease  Monthly Account for Household - 'Small' Household receiving free basic services	38.23 35.40 -	40.52 37.52 -	40.52		85.79			-	-	-
Refuse removal Other sub-total VAT on Services Total small household bill: % increase/-decrease  Monthly Account for Household - 'Small' Household receiving free basic services	35.40	37.52 -		12 05		90.93	96.39	102.17	108.30	114.80
Other  sub-total  VAT on Services  Total small household bill:  % increase/-decrease  Monthly Account for Household - 'Small' Household receiving free basic services	-	-	37.52		45.53	48.26	51.16	54.22	57.48	60.93
sub-total VAT on Services Total small household bill: % increase/-decrease  Monthly Account for Household - 'Small' Household receiving free basic services				39.77	42.16	44.69	47.37	50.21	53.22	56.42
VAT on Services Total small household bill: % increase/-decrease  Monthly Account for Household - 'Small' Household receiving free basic services	320.19		-	-	-	-	-	-	-	-
Total small household bill:  % increase/-decrease  Monthly Account for Household - 'Small' Household receiving free basic services		339.40	336.51	356.70	378.10	400.79	26.2%	450.33	477.35	505.99
% increase/-decrease  Monthly Account for Household - 'Small' Household receiving free basic services										
Monthly Account for Household - 'Small' Household receiving free basic services	320.19	339.40	336.51	356.70	378.10	400.79	26.2%	450.33	477.35	505.99
Monthly Account for Household - 'Small' Household receiving free basic services		6.0%	(0.9%)	6.0%	6.0%	6.0%		12.4%	6.0%	6.0%
Monthly Account for Household - 'Small' Household receiving free basic services			(0.9%) -1.14	-8.05	-0.00	-			ı	
Dates and convious charges										
Rates and services charges:									I	
Property rates	191.63	182.12	182.12	244.21	244.21	244.21	6.0%	258.86	274.91	291.13
Electricity: Basic levy	-	-	-	-	-	-		-	-	-
Electricity: Consumption	191.63	191.63	191.63	191.63	191.63	191.63	6.0%	203.13	215.72	228.45
Water: Basic levy	-	-	-	-	-	-		-	-	-
Water: Consumption	74.75	74.75	74.75	74.75	74.75	74.75	6.0%	79.24	84.15	89.11
Sanitation	38.23	38.23	38.23	38.23	38.23	38.23	6.0%	40.52	43.04	45.58
Refuse removal	35.40	37.52	37.52	38.23	38.23	38.23	6.0%	40.52	43.04	45.58
Other	-	-	_	-	_	_		_	_	_
sub-total	531.64	524.25	524.25	587.05	587.05	587.05	6.0%	622.27	660.85	699.84
VAT on Services										
		524.25	524.25	587.05	587.05	587.05	6.0%	622.27	660.85	699.84
Total small household bill:	531.64		327.23	307.03	307.03	307.03		022.21	000.00	077.04
% increase/-decrease	531.64	(1.4%)	_	12.0%	_	_		6.0%	6.2%	5.9%

## 18.8. Investment Particulars by Type

Investment type		2007/8	2008/9	Cur	rent Year 2010	0/11		Medium Tern	
R'000	Ref	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Parent municipality									
Securities - National Government		-	-	-	-	-	-	-	_
Listed Corporate Bonds		-	-	-	_	-	_	-	-
Deposits - Bank		-	-	-	-	-	_	-	_
Deposits - Public Investment Commissioners		-	-	-	_	-	_	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	_	-	_
Bankers Acceptance Certificates		-	-	-	-	-	_	-	_
Negotiable Certificates of Deposit - Banks		_	-	_	-	_	_	_	_
Guaranteed Endowment Policies (sinking)		88	88	88	-	88	88	-	_
Repurchase Agreements - Banks		-	-	_	_	-	-	-	_
Municipal Bonds		-	-	-	-	-	-	-	-
Municipality sub-total	1	88	88	88	-	88	-	-	_

The municipality has no entities.

### 18.9. Investment by Maturity

#### LIM334 Ba-Phalaborwa - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of	Expiry date of	Monetary value	Interest to be realised
Name of institution & investment ID	1	Yrs/Months	Investment	investment	Rand thousand	
Parent municipality						
Electricity guarantee held at ABSA		72	Guaranteed	30 June 2010	88	8
Municipality sub-total					88	8
Entities						
No entity						
Entities sub-total					-	-
TOTAL INVESTMENTS AND INTEREST	1				88	8

## 18.10. Municipal Borrowing

Borrowing - Categorised by type	Ref	2007/8	2008/9	Curre	ent Year 20	10/11		Medium Ter enditure Fra	m Revenue mework
R thousand		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Parent municipality									
Long-Term Loans (annuity/reducing balance)		3 000	2 400	2 000		1450	996	_	-
Long-Term Loans (non-annuity)		_	_	_	_	_	_	_	-
Local registered stock		-	-	-	_	-	_	_	
Instalment Credit		-	-	-	_	_	1 236	1 236	1 236
Financial Leases		-	-	-	_	_	-	_	-
PPP liabilities		-	-	-	_	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	_	-	-	_	-
Marketable Bonds		-	-	-	_	-	-	_	-
Non-Marketable Bonds		-	-	-	_	-	-	_	-
Bankers Acceptances		_	_	_	_	_	_	_	_
Financial derivatives		_	-	-	_	-	_	_	-
Other Securities		_	_	_	-	_	_	_	_
Municipality sub-total	1	3 000	2 400	2 000	_	1 450	2 232	1 236	1 236
<u>Entities</u>									

Borrowing - Categorised by type	Ref	2007/8	2008/9	Current Year 2010/11		2010/11 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity)									
Local registered stock Instalment Credit									
Financial Leases PPP liabilities									
Finance Granted By Cap Equipment Supplier  Marketable Bonds									
Non-Marketable Bonds  Bankers Acceptances									
Financial derivatives Other Securities									
Entities sub-total	1	_	-	_	_	-	-	_	_
Total Borrowing	1	3 000	2 400	2 000	_	1 450	2 232	1 236	1 236

Municipality has no entities

### 18.11. Reconciliation of transfers, Grant Receipts and Unspent Funds

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11		2011/12 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year					L	L	L			
Current year receipts					96,800	96,210	96,210	56,287	61,694	65,865
Conditions met - transferred to revenue		_	-	-	96,800	96,210	96,210	56,287	61,694	65,865
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts					2,567	2,567	2,567	2,667	_	3,463
Conditions met - transferred to revenue		_	_	-	2,567	2,567	2,567	2,667	-	3,463
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		_	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year			1							
Current year receipts										
Conditions met - transferred to revenue		_	_	_	_	-	_	_	_	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		_	_	_	99,367	98,777	98,777	58,954	61,694	69,328
Total operating transfers and grants - CTBM	2	_	_	_	_	_	_	_	_	_
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts					14,242	40,242	40,242	32,129	47,827	48,527
Conditions met - transferred to revenue		_	-	_	14,242	40,242	40,242	32,129	47,827	48,527
Conditions still to be met - transferred to liabilities										
Provincial Government:										

Balance unspent at beginning of the year				_						
Current year receipts										
Conditions met - transferred to revenue		_	-	_	_	-	-	-	_	_
Conditions still to be met - transferred to liabilities		_		_						
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		_	_	_	_	-	_	_	_	_
Conditions still to be met - transferred to liabilities		_		_						
Other grant providers:										
Balance unspent at beginning of the year				_						
Current year receipts										
Conditions met - transferred to revenue		_	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		-	ı	ı	14,242	40,242	40,242	32,129	47,827	48,527
Total capital transfers and grants - CTBM	2	-	I	ı	ı	-	-	ı	ı	-
TOTAL TRANSFERS AND GRANTS REVENUE		_	<u>-</u>	i.	113,609	139,019	139,019	91,083	109,521	117,855
TOTAL TRANSFERS AND GRANTS - CTBM		_	_	-	_	_	_	_	_	_

### 18.12. Future Financial Implications

The municipality has no programmes above the three year budgeting cycle

### 18.13. Projects Delayed from Previous Financial Years

No project delays from the previous financial year.

### 19. MUNICIPAL MANAGER'S QUALITY CERTIFICATION

	QUALITY CERTIFICATE	
I SETIMELA SIMPSON SEBA	SHE, Acting municipal manager of BA-PHALABORWA	MUNICIPALITY, hereby certify that the
annual budget and supporting	documentation have been prepared in accordance with	the Municipal Finance Management Act
and regulations made under the	ne act, and that the annual budget and supporting docur	ments made under the Act, and that the
annual budget and supporting	documents are consistent with the Integrated Developmen	nt Plan of the municipality.
Print Name:	Sebashe S S	
Municipal Manager:	Ba-Phalaborwa Municipality (LIM334)	
Signature:		-
Date:		-